

AIR FORCE COMPTROLLER

We Finance the Fight

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featuring the 2015 FM Key Personnel Directory

FALL 2015 — VOLUME 48, ISSUE 3 — SAF  FM

AIR FORCE COMPTROLLER

FALL 2015 – VOLUME 48, ISSUE 3

(AFRP 65-1)

Published three times per year by the
Assistant Secretary of the Air Force
(Financial Management and Comptroller)

The Honorable Deborah L. James
Secretary of the Air Force

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Assistant Secretary of the Air Force
(Financial Management and Comptroller)

The *Air Force Comptroller* is an official, non-directive departmental publication distributed three times per year. Its purpose is to provide timely information to Air Force Financial Management and Comptroller personnel relating to mission accomplishment; to assist them in solving problems and improving efficiency of operations; to communicate new developments and techniques; and to stimulate professional thoughts and developments.

The *Air Force Comptroller* is published by Quality Graphics and Printing, Inc., a private firm in no way connected with the Air Force under exclusive written contract with the Assistant Secretary of the Air Force (Financial Management and Comptroller). Contributions, suggestions, and criticisms are welcome. Opinions expressed by individual contributors do not necessarily reflect the official viewpoint of the Assistant Secretary of the Air Force, the Comptrollers, or the editorial staff. Final selection of material for publication is made on the basis of suitability, timeliness, and space availability.

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THE COMPTROLLER'S CORNER

As some of you may know, my career was not always with the Air Force. I have had over thirteen positions in my close to 30-year career. In each new position, I found I had to push my limits and broaden my horizons. The challenge for most of us is simply ... where do we start? So, in this issue of the *AIR FORCE COMPTROLLER*, we will highlight opportunities outside of our core trade.

In the pursuit of excellence, at times, we become fixated on our specific financial management specialties and forget the unique opportunities afforded to us as financial managers. All of us, whether Active Duty, Air National Guard, Air Force Reserve, civil servant, or contractor, have a unique distinction that not many other professions have within the Air Force. We have the opportunity to interact and collaborate with ALL professions. It is through this distinction that our profession builds a layer of depth and breadth as trusted advisors. Our experiences, successes, and even failures build a skill set that is in high demand. The rigors of the fiscal environment have challenged us to bring even more to the table. Therefore, I encourage every one of you to reach beyond your comfort zone and expand your horizons.

Embrace every opportunity to become a better FMer. You can develop and serve outside the FM community, so why not broaden your career as a professional military education, military training, or schoolhouse instructor? These experiences will help to deepen your knowledge base and allow you to pass on your expertise to the next generation; honing not only your public speaking skills, but also your leadership toolset. You can also apply to "Education with Industry," an on-the-job, ten-month experience program that exposes you to the private sector's culture, something not readily available through formal courses of instruction. There are also many executive officer, joint duty, or air staff assignments to explore. In addition, fellowship programs such as Legislative Fellows could expose you to the legislative processes or the Regional Affairs Strategist positions can give you an opportunity for international immersion. If you want to get a broader view of how the Air Force mission fits into the larger Combatant Commander strategy, think about taking part in programs such as the National Defense, Army Advance Operations Studies, and National Security fellowships. If your comfort is closer to home, first sergeant duty may be more your pace. Bottom line—take ownership of your professional career and build a path that will push you to your next level.

Daily, I am reminded of our FMers' talent and passion. YOU are the group of professionals that make our mission happen. So talk with our team at AFPC, your mentors, and Development Team leaders—start the conversation—and discover how to best fit these opportunities and more into your career. No distance or challenge is too great. You are all doing a terrific job and you continue to make our nation proud. Thank you for what you do.

All the best,

Doug Bennett
*Principal Deputy Assistant Secretary,
Financial Management and Comptroller*



SAF  FM

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VOLUME 48, ISSUE 3

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The Fabric of FM featuring A1C Bin Ma

by SrA Diana Cossaboom, 20SW/PA



A1C Bin Ma, 20th Comptroller Squadron financial services technician, holds his letter from president Barack Obama congratulating him on becoming a citizen of the United States, Shaw AFB, July 31, 2015. Ma arrived in the United States seven years ago from Wuhan, China, and received his U.S. citizenship in January 2015. (U.S. Air Force photo by SrA Diana M. Cossaboom/Released)

Many words are used to describe the United States of America; some call it the land of plenty, freedom, or equality, but at least one Airman regards it as the land of opportunity. A1C Bin Ma, 20th Comptroller Squadron financial services technician, departed Wuhan, China in 2008 to start his adventure in America and fulfill his dreams of a better life.

Coming to America to further his education, Ma quickly fell in love with the country that he now serves and calls his adopted home. “In China, people say America is a country of gold and if you come here you will be rich,” said Ma. “After several years of living here I don’t think America is a country of gold, it is a country of opportunity. If you try hard, are well educated, and have a strong drive and motivation, you can succeed. America will give you the opportunity.”

In 2014, having gotten his green card while obtaining his master’s degrees at Freed-Hardeman University, Henderson, TN, where he earned a master’s in ministry and a Master’s in Business Administration, Ma enlisted in the U.S. Air Force. “I am so tied to this country now,” said Ma. “I want people to know that even though I wasn’t born in the United States of America, I love this country as much as anybody else and I am willing to use my knowledge and capabilities to protect it.” Ma’s love for America has spilled out into his work center and everything he does for the Air Force.

“When he talks you definitely feel that passion that he has,” said Lt Col Jorge Jimenez, 20th CPTS commander. “He calls this his adoptive country. He is very proud. He feels that this country has given him a lot of opportunities and he wants to repay that and what better way to serve his country than in the Air Force. That’s what his drive at hand to do better and better is, because he wants to be here for the long run.”

After seven years of being in the United States and away from his family, Ma became a U.S. citizen in January 2015, and in July he celebrated Independence Day with his new Air Force family. “That moment really touched my heart,” said Ma. “This year was different. I am not only a citizen, but I am doing my job to protect this country. It made me very proud. I will cherish that moment.”

Ma’s determination cultivated from his parents influence and family history. When China became a communist regime, his grandparents lost everything they had worked so hard to obtain. “We lost our land, we lost our crops,” said Ma. “That was two generations of wealth that was built up and overnight was taken away. We lost everything and life was really tough.” Ma’s parents couldn’t support him financially through school, but they gave him something much more valuable, motivation. “We see we can lose everything,” Ma’s father told him, “but as long as you still live and as long as you still have the heart to succeed, to see the right things to do, and to go for it, with time you will succeed.”

His father then told him a story of the eagle and the dove. “There are two kinds of birds in the sky,” Ma’s father described. “There is an eagle and a dove. The reason the eagle is the king of the sky is because the eagle, when their babies grow up, push their children out to survive by themselves. The dove, however, always keeps

their children together and they grow up as a family. There is nothing wrong with that, but if you want to succeed, the best way is to experience a tough situation.” Ma explained that his father encouraged him to be the eagle and that he and his mother will miss him, but they support him and want him to fulfill his dreams.

It was a difficult transition to come to America; however, Ma took on the challenges and could not be more grateful for the way things have turned out. “This country has given me so much and as a person and Christian, I have a heart of gratitude,” said Ma.

Completing two undergraduate degrees at Hubei University of Education in China before applying to a master’s program in America, Ma was one of the only 25 percent of Chinese students who even make it to the university level. He learned English in three years, as required to be accepted into the master’s program, and received a scholarship to come to America and continue his education. “I had a strong drive to help motivate me,” said Ma. “If I see something that is a goal in my life, even if there is only one percent chance to succeed, I can 100 percent try and let God decide if I am going to get it or not.”

Ma has turned his determination towards another dream he would like to accomplish. “I want to do great in my job and I see opportunities in the Air Force,” said Ma. “I definitely want to commission and I am working on commissioning in the Medical Service Corps.” The chief reason Ma is resolute on commissioning in the Medical Service Corps is because he wants to help people and give back to the Air Force since the Air Force has taken care of him.

“The most unique thing I have seen with him is that he is driven to do better and better, but he does it in a very humble, selfless way,” said Jimenez. “In the career field he is applying you have got to be a servant leader and you need to understand that you are there to take care of a bigger mission. He has a natural tendency to serve and is absolutely an asset.”

Ma is hoping to soon visit his parents in China who he hasn’t seen in seven years and is anticipating bringing them to America as U.S. citizens in a few years. The challenges Ma faced throughout his life have been diminished by his determination to overcome them. On his journey, he didn’t just find triumph; he found a new home, new family, and a world of opportunity. 



Image 1: AIC Bin Ma, 20th Comptroller Squadron financial services technician, works after hours reviewing finances for Airmen at Shaw AFB, July 31, 2015. Ma is applying to commission in the Medical Service Corps for a position in hospital administration which is in charge of resources, personnel, or money, to keep clinics running.

Image 2: AIC Bin Ma speaks with his parents through a video chat in his dorm room at Shaw AFB, Aug. 2, 2015. (U.S. Air Force photos by SrA Michael Cossaboom/Released)

Until They are Home: Searching for Our Missing

by Lt Col James (Rob) Culpepper, SAF/FM

From official accounts, on 2 May 1970, a UH-1H Iroquois helicopter en route to Fire Support Base Katum in South Vietnam was forced to divert over Cambodian airspace on account of bad weather. The aircraft came under heavy enemy ground fire and made an emergency landing in Kampong Cham Province, in the Memot District of Cambodia, near the border with Vietnam. The helicopter's four crewmen and four passengers survived the landing. One of the crewmen (PVT Tony Karreci) was able to evade capture, and he returned to friendly lines on 4 May 1970. Three other crewmen and one of the passengers were captured by enemy forces. Two of the captured crewmen (WO1 Daniel F. Maslowski and SP4 Frederick H. Crowson) subsequently were released by the Vietnamese in 1973, and the bodies of the other two captured men (CPT Robert M. Young and CW2 Michael B. Varnado)—who died while in captivity—were returned to U.S. control in the 1980s and subsequently identified. The remaining three passengers (MAJ Dale W. Richardson, SGT Rodney L. Griffin, and SSG Bunyan D. Price, Jr.) died at the site in an ensuing firefight, and remained unaccounted for.

Forty-four years later, I had the privilege of being assigned as the Commander of Detachment 1, Joint POW/MIA Accounting Command (JPAC), and responsible for the overall recovery operations in the Kingdom of Cambodia that would excavate the purported burial sites of the three unaccounted for Soldiers. My unit's mission was to provide administrative and logistical support functions for JPAC operations in Southeast and South Asia to achieve the fullest possible accounting of all Americans missing as a result of our nation's previous conflicts, and conduct command and control operations in the Kingdom of Thailand, the Kingdom of Cambodia, the Republic of India, and the Union of Myanmar.

My career as a financial management officer prepared me well to serve this career broadening tour as an Air Force international affairs officer. I was well versed in the importance of providing accurate and timely decision support to commanders and utilized this knowledge in my new role as a mission commander, where I would frequently call on that experience. My job entailed setting the right operational conditions in the countries that my unit conducted recovery and investigative operations. Often, as part of mission planning, I would have to make difficult choices on how best to deploy our limited resources and weigh operational goals with strong financial, contractual, and logistical decisions. Before teams were sent into my unit's area of responsibility, we were responsible for securing access approval with host nation governments and coordinating our activities with the U.S. Embassy in these countries. Negotiations were made with private landowners or permissions for excavation work on public land were required. Every joint field activity, whether it was a recovery or investigation operation, had its own opportunities and challenges to overcome. From putting teams in the Himalayan Mountains of India, rice fields or rivers of Cambodia, or remote areas of Myanmar, planning for the unexpected to ensure the safety, security, and health of my team was paramount and required detailed operational plans to ensure the success of our mission.

The recovery operation we launched for MAJ Richardson, SGT Griffin and SSG Price in the spring of 2014 in Cambodia was especially rewarding for my unit and myself. It was not the first recovery operation our country had launched searching for these heroes. For over two decades there had been several excavations conducted; however, this time, because of the efforts of others who have dedicated their lives searching for our missing POW/MIAs, we had found the North Vietnamese Army Commander who was there that day in 1970 and was now available to serve as a witness for our recovery operation. The Commander, as a first-hand witness, described exactly where they had buried the three missing Americans and gave detailed information to our anthropologist and team on where to find them. Our recovery operation in 2014 was two years in the making. We had originally planned for the operation to be conducted in 2013, but because of having to revise our International Agreement giving us permission to operate in Cambodia, we had to slip the recovery operation another year. Furthermore, we had to overcome a reluctant private landowner, who initially was not willing for us to excavate on her land again, but after careful negotiations, finally gave us the required permission.



In-country repatriation ceremony in Cambodia

Sometimes you get the sense that things are meant to happen at a specific time and place. This was one of those times. At the beginning of fiscal year 2014, we had a government shutdown. All first quarter 2014 JPAC operations were impacted, including my unit's recovery operation in Cambodia. We were now in jeopardy of having to slip this operation for the second time. When preliminary decisions were made for the remainder of 2014, to prioritize limited manning and other resource availability for which first quarter operations JPAC operations could be salvaged, this recovery operation was not on the revised funding list for 2014. My team and I went into action. We convinced our JPAC headquarters that spring of 2014 was the right time to conduct this recovery operation. We had a separate underwater recovery operation in Cambodia that was going to happen during this time, and we built a business case analysis on how we could maximize our in-country resources to be more efficient in conducting this recovery operation at the same time instead of having to slip it another year. Our plan was accepted and an anthropologist and other team members were assigned to this recovery operation to allow this to proceed for the spring 2014.

On one of the last few days scheduled for the excavation, the team found the burial site! The recovery was made and an in-country repatriation ceremony was conducted in Cambodia with the U.S. ambassador and a senior Cambodian government official. The recovered remains were brought back for processing at the Central Identification Laboratory in Hawaii. This was one of the proudest moments of my life. Knowing how difficult the challenges had been for my team to overcome to make this ►

Until They are Home: Searching for Our Missing *cont.*



Vice chairman of the Cambodia POW/MIA committee giving remarks at the in-country repatriation ceremony

said something I will never forget. As our helicopter was lifting off for the last time from the recovery site, Vina commented that for the first time in his life, the land was now at peace. There was not a dry eye on the helicopter ride back.

There are a lot of broadening opportunities available in the Air Force, and I would encourage each of you to consider doing one sometime in your own career. As an FMer, you have valuable skills and experiences that I know will allow you to be successful in a variety of jobs.

MAJ Dale W. Richardson, SGT Rodney L. Griffin, and SSG Bunyan D. Price, Jr. were identified on 27 January 2015. After previous individual burials, their group remains were buried at Arlington Ceremony on 20 October 2015. Until they are home! 

About the Author

Lt Col Rob Culpepper is currently serving as the Chief, Flying Operations Branch, Office of the Assistant Secretary of the Air Force for Financial Management and Comptroller, Headquarters US Air Force, Washington, DC. He has served in operational comptroller positions at all management levels – wing, major command, and Air Force headquarters.

CONGRATULATIONS!

WINNER OF THE BEST ARTICLE: SUMMER 2015

A Change Management Journey
by Mr. Thomas Murphy



A Civilian FMer's Experience as a Mission Support Group Deputy

by Ms. Holly C. Mehringer, SAF/AAR

GOAL SETTING

When I was the deputy budget officer at Aviano AB, Italy, I did not realize all the career opportunities available to an FMer. In early 2007, I met Mr. Ken Watson in a meeting as the comptroller squadron briefed the wing commander on our status of funds for an upcoming budget drill ... you know, a typical Financial Management Board. Mr. Watson was sitting in the mission support group (MSG) commander's seat and I overheard someone saying he was the new MSG civilian deputy. This intrigued me; I did not know there were civilian deputy commander positions. Over the next several months, I spoke with Mr. Watson about his position and if it was possible for an FMer to do the job. His mentorship led me to set my sights on becoming a civilian MSG deputy. Five years later, I met that goal.



Deputy Mission Support Group Commander, Ms. Holly C. Mehringer, with the leadership team on top of the heating plant at Dover AFB—one of the best views of the base

THE SELECTION PROCESS

Over the next five years, I increased my FM knowledge by working several different jobs in the Budget Operations Directorate at the Air Staff. Each of these jobs broadened my experience, but also continued to get me closer to applying to be a civilian MSG deputy. The Civilian Strategic Leadership Program (CSLP) manages most of the civilian MSG deputy slots, and the first requirement is you must be a GS-14 in certain career fields – civil engineering, logistics, communication, force support, contracting, or security forces (your typical MSG career fields). In addition to these, several Wing Staff Agency career fields are included – financial management being one of them. The CSLP call comes out each year around the March/April timeframe during the IDE/SDE call. The application is not difficult; it included my résumé, my last performance appraisal, and the CSLP application form. The application form consisted of identifying my short- and long-term goals, along with an endorsement from the first general officer/SES in my chain of command. During the cycle I applied, there were 15 openings all across the world. I was able to provide my top three choices, but the fine print stated, “Candidates may indicate preference for specific positions and locations. They must be willing to accept positions and locations other than those preferred.” After I submitted my application, I waited. My CSLP package first went to the FM Development Team (DT) for a vector. When it made it past that gate, it was then competed with all the other DT nominees. Then came the “bidding and matching” stage, which is similar to the squadron commander process. After all that, which took approximately one year, I found out I would be the civilian MSG deputy at Dover AFB, Delaware. ➤



A Civilian FMer's Experience as a Mission Support

A DAY IN THE LIFE

My primary duty as the civilian deputy MSG was to plan, organize, and oversee the day-to-day activities that the MSG provides to the installation. This is an extremely vague statement that I quickly learned encompassed everything from assisting an upset mother at the Child Development Center to community relations to dealing with Airmen who had not made the best decisions. This made flexibility the key to success as my “to-do” list was interrupted each day by other events I never thought would arise. The Dover MSG had about 1,200 personnel in six squadrons: Civil Engineer, Logistics Readiness, Contracting, Communication, Force Support, and Security Forces. I had a military counterpart and we were each responsible for three squadrons; mine were Logistics Readiness, Contracting, and Force Support. Mentorship and guidance to the squadron commanders was key to ensure the MSG commander's vision was accomplished in an acceptable manner. As in any staff job, paperwork was a daily item I could not ignore. With 1,200 personnel, we were always reviewing officer performance reports, enlisted performance reports, civilian appraisals, and decorations, not to mention the never-ending pile of staff packages. However, this paperwork was extremely important because it provided our Airman with the recognition and feedback they needed to make Dover AFB the premier airlift base in Air Mobility Command.

One of the most important missions the MSG accomplished was support to the Air Force Mortuary Affairs Office as they performed the dignified transfer of our fallen heroes. This was a humbling part of my job knowing that each time we supported a dignified transfer it was a no-fail mission; we could not afford to make even one mistake. In addition to these duties, I was also the senior civilian on the installation. I was expected to provide guidance to the wing, group, and squadron commanders on all aspects of the civilian workforce. I worked closely with the civilian personnel officer and the judge advocate to ensure civilian grievances were handled properly and the punishment was applied evenly across the wing. The goal of the MSG was to ensure the vision of the wing commander was accomplished and our squadron commanders were successful. Bottom line, most days I never saw a briefing that contained budget numbers or dealt with budget issues unless we were getting ready for distribution or closeout.

WHAT AN FMER BRINGS TO THE JOB

Some may think an FMer would be considered an outsider within the MSG; however, I beg to differ. While our AFSC or job series does not fall within the MSG chain of command, an FMer brings several attributes to the table a “typical” MSGer may not. First, an FMer understands how the base works and the requirements needed to get the job done. Remember, everything and everyone needs money to get the mission accomplished. Another key attribute is our experience working with all the groups and squadrons on the base to accomplish the wing commander's mission and vision. While there are always competing priorities, FMers are able to look across the big picture of the wing to fund requirements when needed and make every dollar count. Being able to maneuver through the complex web of funding is a characteristic not all have mastered and being able to provide creative solutions to complex resource problems, like sequestration, make an FMer a valuable member of the team. I had to remember I did not have base comptroller oversight, but I realized we never lose our FM badge regardless of where we are sitting. There were times the comptroller was not in a meeting when funding was discussed and I was the first person wing leadership looked to for advice. Having Air Staff experience allowed me to translate the complex funding rules into an actionable plan for the base. I became a pseudo translator to get the proper funding at the proper time. When occasions like this occurred, I always coordinated my advice with the comptroller to ensure we had one voice when communicating



Personnel from Air Force Mortuary Affairs Operations, the 436th Airlift Wing and supporting agencies gather in the Command, Control and Communication Center at the Charles C. Carson Center for Mortuary Affairs, Dover AFB, DE (U.S. Air Force photo/SSgt Chalanda Roberts)

Group Deputy *cont.*



with wing leadership. In my experience, I never felt like an outsider within the MSG. The knowledge I provided from an FM perspective was invaluable to not only get the dollars the MSG needed to accomplish the mission, but also in dealing with the day-to-day issues that arose across the MSG.

FIRST-HAND EXPERIENCES

In my 23 months as a civilian MSG deputy, I had an “all-in” attitude, meaning I did not just focus on the budget aspect of the MSG. In the grand scheme of my deputy MSG assignment, financial management took up only a fraction of my time. I spent a lot of time learning from our Airmen and what they needed to do their jobs better. I was also the Emergency Operations Center (EOC) director during exercises and real-world issues. During one exercise, the base was exercising proper active shooter procedures when I received a call over the radio stating a “real-world” call had just come into the fire department stating shots were fired at a building outside our exercise perimeter. Our exercise quickly turned into a real-world scenario and wing leadership looked to my team in the EOC for quick answers. I was also given the opportunity to be the deployed MSG commander in our seven-day Operational Readiness Exercise (ORE). The wing and MSG commander told me I must go through all training, both computer-

based training (CBT) and hands on, before they would allow me to deploy. For the next three months, I learned how to accomplish self-aid and buddy care, get into mop gear, and properly wear my civilian ABUs, along with all the Tier 2 CBT required training. When the ORE deployment started, I led over 200 MSG airmen through a successful exercise. I also learned to be a liaison with many different off-base agencies within the community, as well as with the union. On almost a monthly basis, we dealt with issues you could never imagine – things that would make your Top 10 list of “You cannot make this stuff up.” Here are just a few:

1. An aero club Cessna landing on Delaware Route 1 in rush hour traffic
2. A drunk driver (4th offense) crashing through the perimeter fence
3. Airman accidentally shooting a hole in the wall of their family housing unit
4. Dealing with an outbreak of bedbugs in the dorms
5. Pulling the night shift during emergency operations for Hurricane Sandy

CONCLUSION

Eight years ago, I did not know the opportunities an FMer could have outside of our career field. After my 23 months of civilian MSG deputy experience, I will be the first to say FMers, both military and civilian, bring a perspective to the wing not afforded by many other career fields. We know how to work complex issues across groups to ensure the mission is accomplished. In addition, bringing a civilian perspective to the conversation provides a different view than the sometimes military-only perspective. If you are looking for an opportunity to use your FM experience, a civilian MSG deputy will provide that challenge. 

About the Author

Ms. Holly C. Mehringer began her civil service career 15 years ago as an intern in the Palace Acquire Program. She has held numerous jobs at the base level and also within the Air Staff Budget Office. She currently works in SAF/AAR as the Air Staff's MAJCOM FM.

Developing the Force: Three

OBSERVE, UNDERSTAND, AND CARE: KNOW YOUR CUSTOMERS

by MSgt David Graham, AFGSC

I enlisted in the Air Force straight out of high school with hopes of doing great things and was excited to secure a job in financial management (FM). I wasn't sure what I was getting into, but the more time I spent in finance, the more I realized how well my mind understands dollars and cost/benefit ratios. I've always valued the impact FM has on mission accomplishment and the joy in knowing our customers are receiving the best service possible.



MSgt David Graham researching the overseas EQUAL PLUS listing and preparing for a briefing on the enlisted assignment process

It was the joy of helping people that guided me to the special duty I'm currently performing. I was vectored and selected to serve as the Team Kirtland Career Assistance Advisor (CAA) in July 2014. I've spent the last year hosting professional development classes, providing career advice, and visiting work centers to gain a better understanding of what each FM job entails. Visiting work centers is one of my favorite parts of the job. It allows me to empathize with Airmen, and relate to their daily duties. While visiting work centers as the CAA, my primary focus is on helping individual airmen. Meanwhile, my "finance mindset" continues to observe the operation and wonder what FMers could be doing to help accomplish their missions more efficiently.

So, what can we do? Three ideas, which relate directly to my role as a CAA and as an FMer, immediately come to mind: 1) OBSERVE the details, 2) UNDERSTAND the requirement, and 3) CARE about the customers. One specific example is when I was recently invited to visit a munitions storage complex where I was able to close the tour with a retraining/assignments briefing for the airmen who worked inside the secure facility. While walking through the complex I observed not only the airmen who worked there, but also the successfully executed unfunded requirements (UFRs) we advocated for the year prior. Observing the airmen as they worked in the facility helped me to better understand the importance of each UFR and how it impacted the airmen as they completed assigned tasks. Once I experienced and understood their plight, I was able to truly care and tailor my briefing to their unique concerns. Looking back, I wish I had taken the time to tour the facility as the FMA Flight Chief. Perhaps that experience and deeper understanding would have helped me secure more of the funding needed to support the complex. While I may have missed that chance to make a greater impact, I know similar future opportunities will not be overlooked.

Our challenge in FM is not just about finding a way to observe and understand mission needs. We need to find ways to become more personally involved with our customers. We need to sincerely care about taking care of each customer, budget, and requirement. Our job is to help the Air Force accomplish its mission, and support the airmen who execute it. This is a great responsibility and an amazing opportunity to support the hundreds of thousands of airmen who work hard each day to ensure the security of our nation—all we have to do is Observe, Understand, and Care.

FMers' Experiences

LIFE AS A MILITARY TRAINING INSTRUCTOR

by TSgt Qwanzetta Young, AETC

“Your package has been approved” – I was so excited to see this subject line on an e-mail in my inbox. Like many other Developmental Special Duty candidates, the reality hit me. “What am I getting myself into?” “Am I cut out for this?” “Am I tough enough?” I’m in the middle of my military career and prior to acceptance, I had been looking for a career broadening opportunity. Up to this point, I worked as a resource advisor in both a Tactical Air Control Party and Combat Controller unit; appointed Section Chief of Financial Services; stood up a group commander’s support staff in Korea, held many additional duties including armorer and munitions custodian, and deployed and managed the Army’s budget. Although I’m good at my job and what I like most is supervising, finance isn’t necessarily my forte. I prayed for a career change; something that would get me out from behind a desk, where I was out and about engaging on a project. I learned to be careful what I wish for because boy did I get it!

I PCS’d to Joint Base San Antonio-Lackland this past summer to start my journey as a Military Training Instructor (MTI). Upon arriving, I shadowed a MTI for a few weeks, went to MTI school for two months, and then started my 90-day certification process.

I must admit, when I first set foot on the Basic Military Training (BMT) campus, I had déjà vu of when I went through training. Now I’ve come full circle and am viewing BMT through a different lens. I graduated my first flight on 23 October 2015. To see the trainees arrive in their civilian attire on pick-up night, bright-eyed and nervous about their new adventure, to seeing them take pride in getting their blues together for graduation, makes my heart smile because I know how far they’ve come and that I’ve played a part in their success and foundation. This job is not just about yelling. We are charged with providing the Air Force with combat capable Airmen, instructing trainees on military standards, drill, physical training, dorm maintenance, while at the same time being a mentor and leader to the new recruits. These young minds are bright, and not only are they learning from me, but I learn something new from them every day. From running up and down four flights of stairs multiple times a day to managing more than 50 trainees, along with their appointments, processing, and training, this job demands time management skills, confidence, excellent public speaking skills, professionalism, and perfection at all levels. We are what the trainees see and we set the standard of performance in our dress and appearance, professionalism, and physical fitness. I love transforming America’s sons and daughters into Airmen, bringing them from the known (their former civilian life) to the unknown (military life). I have the opportunity to inspire and mold the next generation of Airmen across all career fields. My leadership saw certain traits in me and vectored me to this special duty. It’s rare when the needs of the Air Force and the member’s needs match. I am grateful for this opportunity and get much satisfaction from seeing my trainees go forth to do great things in the World’s Greatest Air Force! ➤



Pictured above: TSgt Qwanzetta Young

Pictured below: Military training instructors at Lackland AFB, Texas

Developing the Force: Three FMers' Experiences

RECRUITING OUR FORCE

by SSgt Micah Mincey, AETC

Two years ago, I became an enlisted accession recruiter with the 336th Recruiting Squadron stationed in Albany, GA. I started off my new position with a few months of intense technical training at Lackland AFB, TX. In FM, I learned how to be an effective public speaker and it's a skill that serves me well as a recruiter. I remember giving status of funds briefs during base exercises and while deployed to Bagdad, Iraq. I was only two days into technical training when we had to deliver an impromptu speech. Then five days later, we had to give another speech where we were able to make an outline in advance, but we didn't get to use it. I also remember the pains of looking through all the 65 series regulations, which to me seemed endless. In the recruiter world, I am constantly giving "speeches" because I talk with potential recruits on a daily basis. I employ the public speaking skills I learned in FM every time I talk at a recruiting event. As a recruiter, I learned the importance of being knowledgeable about the Air Force and the various positions available. First impressions are everything and once you say something, you can't go back and reverse it.



SSgt Micah Mincey and team at a recruiting event

In my FM career, I never had the pleasure of working in customer service or interacting much with customers. I spent the majority of my time in accounting and budget, as well as being a resource advisor at a few bases around the world. At the bases, I had the opportunity to communicate and work with a wide variety of people from different backgrounds and cultures. When I took on my recruiting position, I took the communication skill sets I learned in FM and used them when recruiting high school students. There were sometimes challenges; I had to overcome the dynamics of cultural differences and language barriers. However, my time in FM again served me well as I already had experience bridging cultural gaps.

I work in a two-man office and my office partner, TSgt Gene Moll, is a wealth of knowledge and a great mentor and leader. We work well together as a team which is extremely important because if one of us is not in the office, we need to be able to count on the other. Unlike working in an office with 10 to 20 people, we must rely solely on each other to get the work done. As a recruiter, I have almost 2000 square miles to cover, including 12 high schools and 2 colleges. I do classroom presentations, career fairs, lunchroom visits, and a variety of other types of events. I also attend most community events such as parades, city council meetings, and sporting events.

I enjoyed the financial management career field very much. In my time as a recruiter, I have placed highly qualified, motivated personnel in FM. I understand the importance of career progression, and I appreciate the opportunity that was afforded to me by my comptroller, Maj Frank Skyrpak. He thought highly enough of me to sign off on my application and I'm also grateful to my chief functional manager for allowing me to pursue my position with the Air Force Recruiting Service. As a United States Air Force Recruiter, it's my job to **Inspire, Engage, and Recruit Future Airmen to Deliver Airpower for America.** 

About the Author

MSgt David Graham is the Team Kirtland Career Assistance Advisor for the 377th Air Base Wing, 58th Special Operations Wing, 150th Air National Guard, and all 103 mission partners assigned to Kirtland AFB, NM. TSgt Qwanzetta Young is a Military Training Instructor at Joint Base San Antonio-Lackland, TX. SSgt Micah Mincey is an enlisted accession recruiter with the 336th Recruiting Squadron, Albany, GA.

The Power of Professionalism: The Seven Mind-Sets That Drive Performance and Build Trust

by Mr. Bill Wiersma

REVIEWED BY TSGT CORY GALAZ, AFGSC

BOOK
REVIEW

“Be a professional” – it is a common phrase FM Airmen strive to live by, but what does it really mean to be a professional?

In the book, *The Power of Professionalism*, Bill Wiersma draws on the input of many individuals who are considered professionals in their respective careers to define what being a professional means. However, during his research, he found that professionalism is not easily defined, and even those who are considered professionals have trouble defining the term. Weirsma summarizes that, “Being a professional has everything to do with who you are, and a lot less with what you do.”

The author disagrees with many of the cited academics who believe that, for instance, a nurse is less of a professional than a doctor (or, to put it in terms of our career field, the AIC behind the counter is less of a professional than the superintendent.) This is a point that is truly powerful, and contrasts what many of us believe without putting much thought behind it. Weirsma’s point is that no matter what your position is, if you think of yourself as a professional, you will be. You do not inherit professionalism with your title.

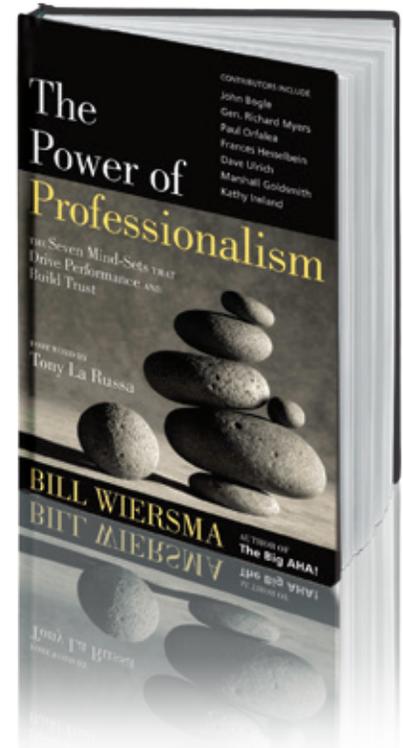
The Power of Professionalism is not a “how-to” guide; it provides a framework of seven mind-sets (or qualities) that are common among the people and teams who are most successful at what they do. It is intended to invoke intelligent thought about the qualities one should portray to be their best. When looking at the seven mind-sets, three of them really spoke to our FM career field and our Air Force careers.

The first of the three mind-sets that we should inherit is: *They realize and act as they’re part of something bigger than themselves*. We could just show up and do our jobs every day, but we ARE part of something bigger. This is especially true in FM; the American people have put their trust in us to do the right thing and be professionals. The second mind-set: *Having personal standards which transcend organizational ones*, is one that we may already be doing, but not realize it. When meeting metrics, do we aim for the AF standard, or do we try and set our goals above? Lastly, the third mind-set we can benefit from is: *They aspire to reveal value in others*. This one can be hard. Really hard. Naturally, you want to receive praise for a job well done. However, deflecting some of the praise to those who helped you achieve your goals is necessary. Showing that “Hey, I wasn’t alone” will show others, especially subordinates, that you value them and will show your team those individuals are capable teammates.

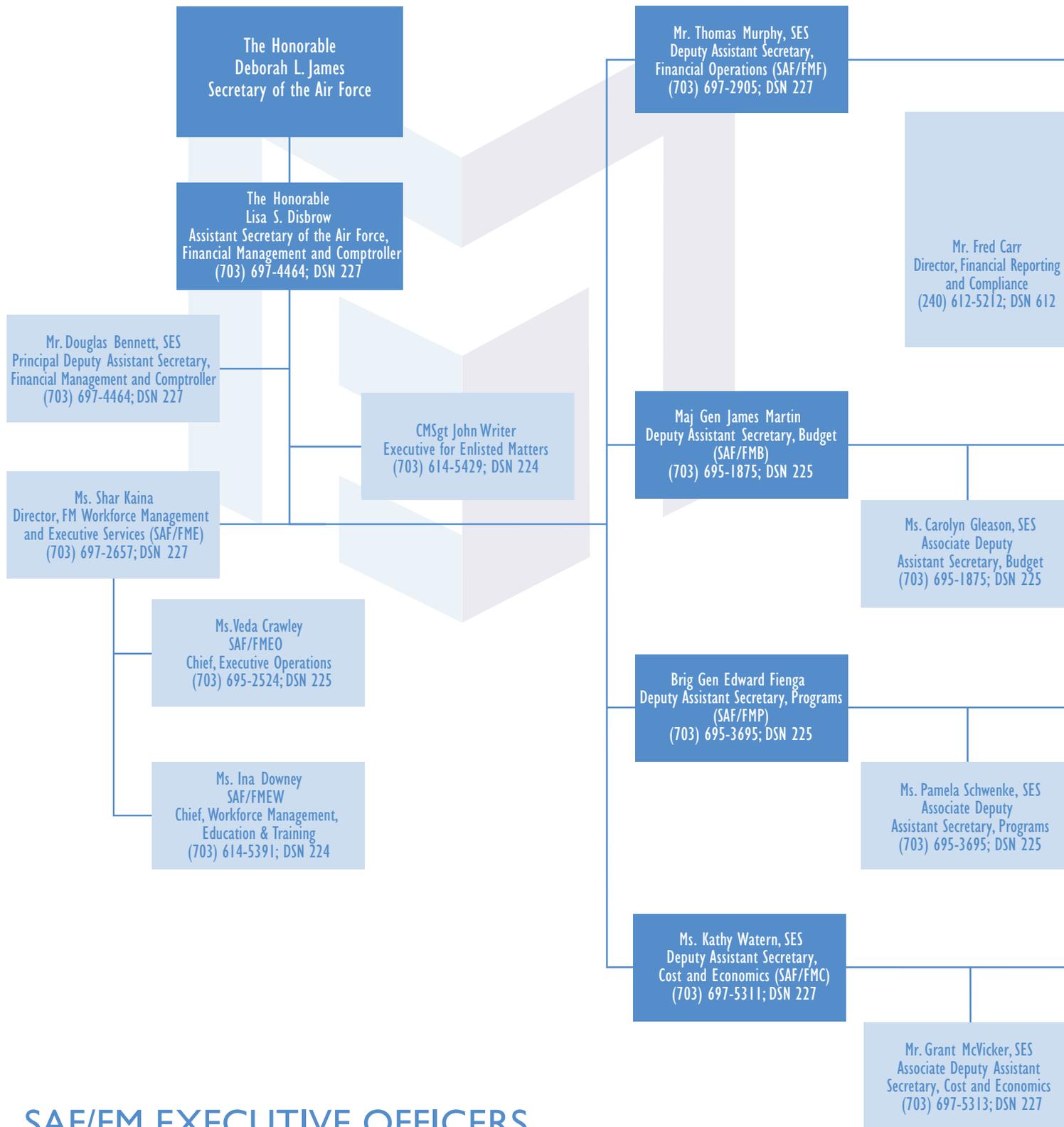
The Power of Professionalism highlights ideas that may not be new, but are ideas we need to give more consideration in our day-to-day work lives. I gave you a peek at three of the seven mindsets, so I encourage you to take the time to discover the other four by reading this insightful book. By applying the seven mind-sets, we can be on our way to being better professionals. And while it may be difficult to define what being a professional means, it is our actions that will show others what being a professional is all about.

About the Author

TSGT Cory Galaz is assigned to the 90th Comptroller Squadron as the NCOIC of Resource Management for the 90th Security Forces Group at F.E. Warren AFB, WY.



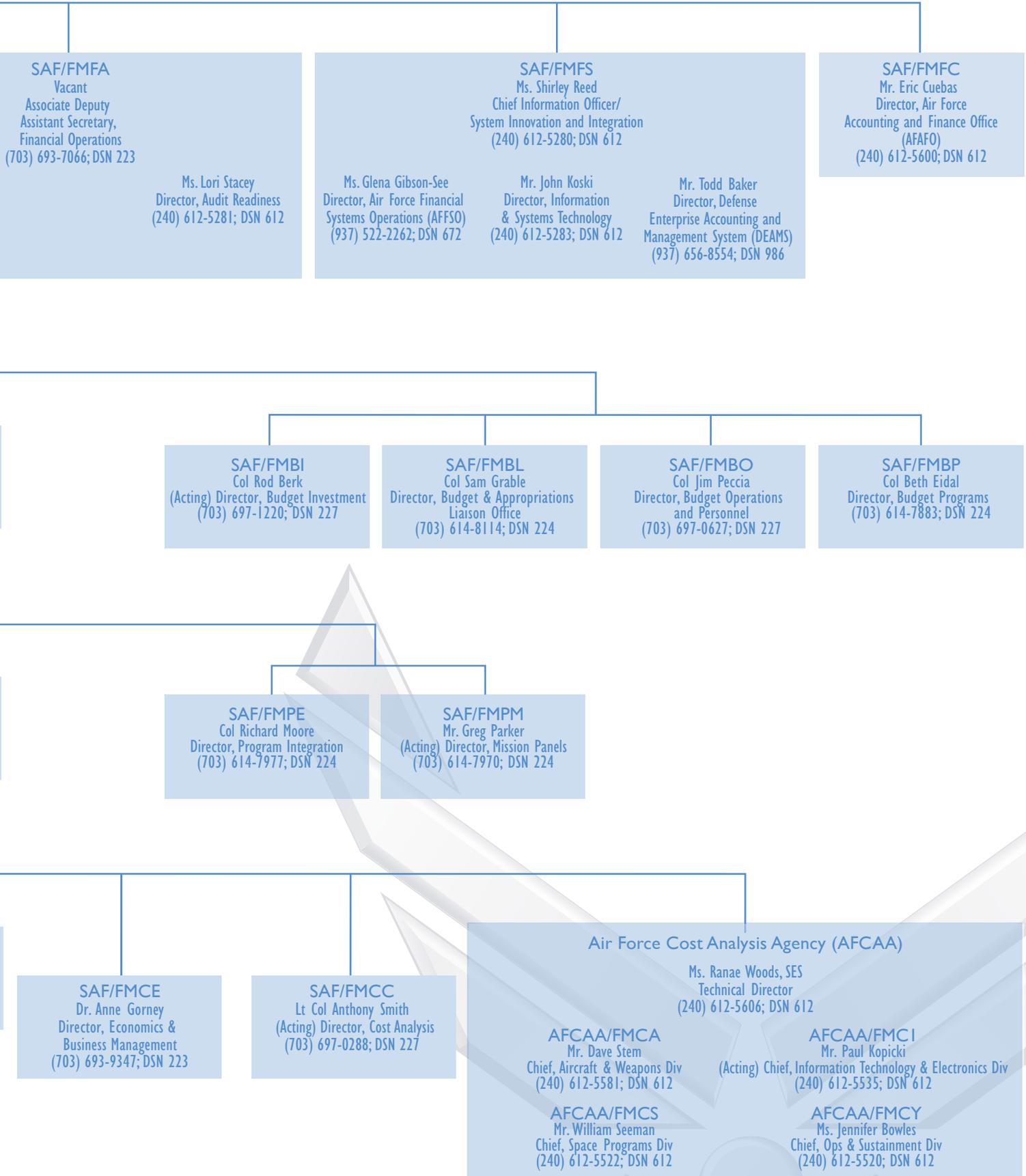
AIR FORCE FINANCIAL MANAGEMENT



SAF/FM EXECUTIVE OFFICERS

organization	executive officer	phone number
SAF/FM	Lt Col Corey Simmons	(703) 695-0829; DSN 225
SAF/FMB	Lt Col Lisa Wildman	(703) 695-1876; DSN 225
SAF/FMC	Lt Col Gerald Stevenson	(703) 697-5312; DSN 227
SAF/FMF	Lt Col Irma Brussow	(703) 614-4180; DSN 224
SAF/FMP	Maj Rashida Graves	(703) 695-3695; DSN 225

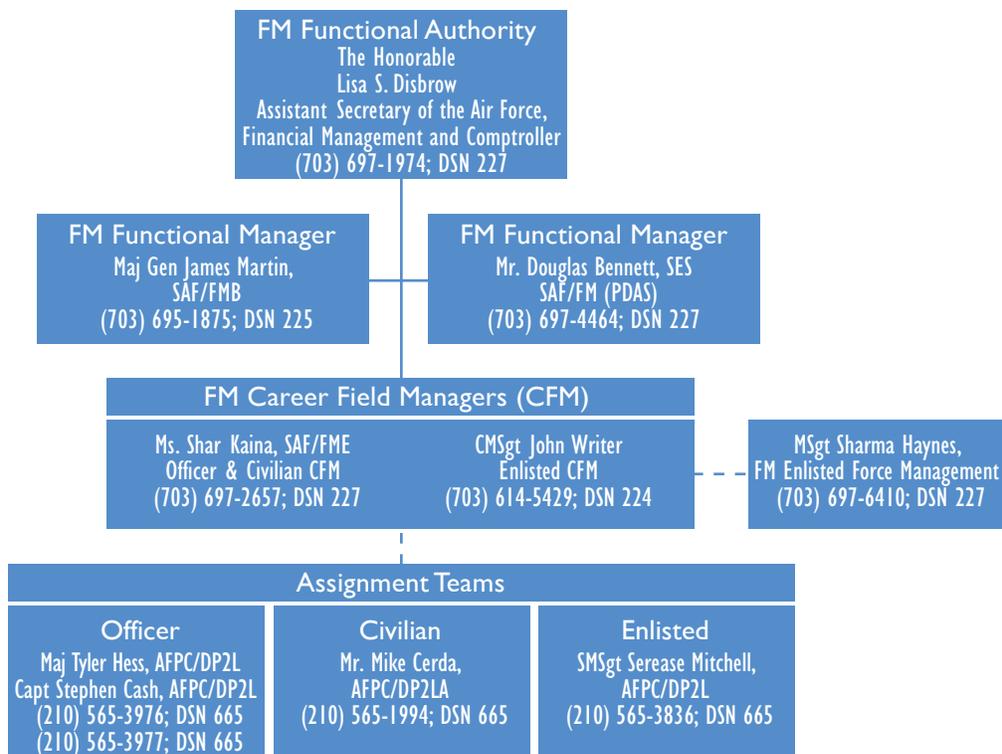
SAF/FM leadership



FM KEY FORCE DEVELOPMENT PERSONNEL

education, training

...capitalizing on professional
development opportunities for FMers



FORCE DEVELOPMENT STAFF RESOURCES

Workforce Management and Executive Services (SAF/FME)

Ms. Shar Kaina; Director	(703) 697-2657; DSN 227
Ms. Ina Downey; Chief, Workforce Management, Education & Training	(703) 614-5391; DSN 224
Capt Jacob Elbe; Chief, Military Workforce Management	(703) 697-3616; DSN 227
FM Professional Development Hub	https://cs3.eis.af.mil/sites/26786/

Air Force Personnel Center (AFPC)

Mr. Mike Cerda; Director, FM Career Team	(210) 565-1994; DSN 665
Mr. Bennie Butler; Career Field Admin	(210) 565-4571; DSN 665
Ms. Michelle Sims; Career Field Admin	(210) 565-1969; DSN 665

ing, & development

...delivering FM education and

training opportunities

Defense Financial Management & Comptroller School
Col Louise Shumate, Director
(334) 953-6656; DSN 493
DFM&CS

FM Learning Center
Maj Jason Gracin
Commander,
Comptroller Training Flight
(228) 377-7335; DSN 597
FM Learning Center

Air Force Institute of Technology
Lt Col Brandon Lucas
Director, Graduate Cost Analysis Program
(937) 255-3636; ext 4441
AFIT

FM Systems Training
Mr. Ron Myer
Chief, Training and Customer Service
(937) 257-3623; DSN 787
FM Systems Training

FM EDUCATION & TRAINING RESOURCES

Defense Financial Management & Comptroller School (DFM&CS)

Col Louise Shumate, Director	(334) 953-6656; DSN 493
Mr. Rick Diggs, Deputy Director / Course Director	(334) 953-3480; DSN 493
CDR James Montgomery, Instructor	(334) 953-3484; DSN 493
LTC Corey Harris, Instructor	(334) 953-3486; DSN 493
Maj David Ratliff, Instructor	(334) 953-7453; DSN 493
Maj Sabine Peters, Instructor	(334) 953-3488; DSN 493
Capt Michael Chua, Course Director	(334) 953-3489; DSN 493
Mr. Steve Hodges, Instructor	(334) 953-3487; DSN 493
Mr. Kevin Boutwell, Career Broadener	(334) 953-2922; DSN 493
Vacant, Instructor	(334) 953-3491; DSN 493
Ms. Ashley Franklin, Course Support	(334) 953-6656; DSN 493

FM Learning Center

Maj Jason Gracin, Flight Commander	(228) 377-7335; DSN 597
Capt Ralph Soto, Instructor Supervisor, Officer Courses	(228) 377-7481; DSN 597
MSgt LeQuary Farmer, NCOIC/CDC Writer	(228) 377-7338; DSN 597
MSgt Al Jervier, CDC Writer	(228) 377-7341; DSN 597
Mr. Michael Lorenz, Instructor Supervisor	(228) 377-7476; DSN 597
TSgt Brandy Cotton, Instructor Supervisor	(228) 377-7603; DSN 597

Officer Course Instructors	Mr. Robert Mollett Mr. Edilberto Ramirez	(228) 377-7666; DSN 597 (228) 377-7599; DSN 597
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Enlisted Course Instructors	TSgt Aleha Danos	(228) 377-7671; DSN 597
	TSgt April Barnard	(228) 377-7669; DSN 597
	TSgt Daniel Thurston	(228) 377-7668; DSN 597
	TSgt Ahren Pagaduan	(228) 377-7643; DSN 597
	TSgt Blake A. Hines	(228) 377-7628; DSN 597
	TSgt Charlie Belton	(228) 377-7648; DSN 597
	SSgt Leona Guy Ruffin	(228) 377-7680; DSN 597
	SSgt Garrett Lethco	(228) 377-7657; DSN 597
	SSgt Daniel Wong	(228) 376-8584; DSN 597
	SSgt Ryan Taylor	(228) 377-7628; DSN 597
	SSgt Kevin Seney	(228) 377-7642; DSN 597
	SSgt Andrew Willis	(228) 377-7645; DSN 597
	Mr. Jeffrey Cartier	(228) 377-7675; DSN 597
	Mr. Chester Sims	(228) 377-7658; DSN 597
	Ms. Alisha Coleman	(228) 377-7669; DSN 597
	Mr. Jason Strickland	(228) 377-7499; DSN 597

FM KEY PERSONNEL by Organization

organization comptroller phone number fax number financial analysis



Air Combat Command (ACC)

organization	comptroller	phone number	fax number	financial analysis
HQ ACC, JB Langley-Eustis	Col JR Weilacher (FM)	(757) 764-4854/3112; DSN 574	(757) 764-4382; DSN 574	Lt Col Jack Gardner
1 AF, Tyndall AFB	Mr. David Kostic	(850) 283-8671; DSN 523	(850) 283-4901; DSN 523	None
4 CPTS, Seymour Johnson AFB	Lt Col Michael Haire	(919) 722-5700; DSN 722	(919) 722-8160; DSN 722	1st Lt Russell Roberts
9 AF, Shaw AFB	Mr. Everett Perkins	(803) 895-2529; DSN 965	(803) 895-4573; DSN 965	None
9 CPTS, Beale AFB	Maj Jack Dickenson	(530) 634-2225; DSN 368	(530) 634-2222; DSN 368	1st Lt Anthony Muscarella
12 AF, Davis-Monthan AFB	Mr. Joseph Cardea	(520) 228-6405; DSN 228	(520) 228-7219; DSN 228	None
20 CPTS, Shaw AFB	Lt Col Jorge Jimenez	(803) 895-1549; DSN 965	(803) 895-1550; DSN 965	Ms. Barbara Kane
23 CPTS, Moody AFB	Lt Col Nyree Lensch	(229) 257-3215; DSN 460	(229) 257-3440; DSN 460	Capt Joseph Regan
25 AF, Lackland AFB	Ms. Jeanette Moore	(210) 977-2866; DSN 969	None	None
49 CPTS, Holloman AFB	Lt Col Emil Gawaran	(575) 572-5107; DSN 572	(575) 572-7272; DSN 572	Mr. Al Sears
53 WG, Eglin AFB	Capt Jerry de Jesus	(850) 882-5451; DSN 872	(850) 882-4566; DSN 882	None
55 CPTS, Offutt AFB	Lt Col Kile Dreher	(402) 294-2022; DSN 271	(402) 294-9775; DSN 271	Mr. Victor Rountree
70 ISR WG Fort Meade	Mr. Timothy Smart	(301) 677-0370; DSN 622	None	SSgt Janee Osborn
93 AGOW, Moody AFB	Capt Nicholas Gumley	(229) 257-6350; DSN 460	None	None
99 CPTS, Nellis AFB	Lt Col William Sullivan	(702) 652-2593; DSN 682	(702) 652-2515; DSN 682	Capt Jacobb Rakes
325 CPTS, Tyndall AFB	Maj Jared Mitchell	(850) 283-3265; DSN 523	(850) 283-8251; DSN 523	1st Lt Kara Nobel
355 CPTS, Davis-Monthan AFB	Lt Col Daniel Huffman	(520) 228-5801; DSN 228	(520) 228-4159; DSN 228	Ms. Elizabeth Rivera
366 CPTS, Mountain Home AFB	Lt Col Brian Vance	(208) 828-2294; DSN 728	(208) 828-2499; DSN 728	Ms. Tammy Ferreria
379 ECPTS, Al Udeid Air Base	Maj Chris Spaulding	(405) 734-7215; DSN 884	None	None
386 AEW, Ali Salem	Maj Jerry DeJesus	DSN 318-442-4277	None	None
388 FW, Hill AFB	Ms. Deanna Keller	(801) 775-6938; DSN 775	(801) 775-3453; DSN 775	None
461 ACW, Robins AFB	Mr. Gregory Boggs	(478) 201-1228; DSN 241	(478) 201-1212; DSN 241	None
480 ISR WG JB Langley-Eustis	Mr. Jeremy Taylor	(757) 225-0786; DSN 575	None	None
505 CCW, Hurlburt Field	Maj Ryan Harris	(850) 884-9036; DSN 579	(850) 884-9082; DSN 579	None
552 ACW, Tinker AFB	Ms. Daria Crane	(405) 734-7215; DSN 884	(405) 734-3011; DSN 884	None
631 ISRG Hurlburt Field	Mr. Mark Young	(850) 884-5383; DSN 579	None	None
633 CPTS, JB Langley-Eustis	Lt Col Richard Atwell	(757) 764-2273; DSN 574	(757) 764-2810; DSN 574	Ms. Leah Tisdale
AFCENT FWD, AUAB	Lt Col Trevor Williams	DSN 318-436-1489	None	Lt Jared Abramowicz
USAFCENT, Shaw AFB	Lt Col Thomas Brown	(318) 717-5434; DSN 781	None	None



Air Education & Training Command (AETC)

organization	comptroller	phone number	fax number	financial analysis
HQ AETC, JB San Antonio-Randolph	Col Rich Fogg (FM)	(210) 652-2161; DSN 487	(210) 652-2938; DSN 487	Lt Col Lance Whitfill
Air University, Maxwell AFB	Ms. Gayle Mead	(334) 953-7535; DSN 493		Ms. Karen Madison
14 CPTS, Columbus AFB	Maj Rickey Lott	(662) 434-7803; DSN 742	(662) 434-7764; DSN 742	Mr. Tom McMurdy
17 CPTS, Goodfellow AFB	Maj Edward Harris	(325) 654-3775; DSN 477	(325) 654-3772; DSN 477	Mr. Edwin Forrest
42 CPTS, Maxwell AFB	Maj Mishaun Smith	(334) 953-3206; DSN 493	(334) 953-2143; DSN 493	Mr. Robert Magee
47 CPTS, Laughlin AFB	Maj Jeffrey Garner	(830) 298-5330; DSN 732	(830) 298-4308; DSN 732	Mr. Robert Young
56 CPTS, Luke AFB	Maj Joseph Nicholas	(623) 856-7007; DSN 896	(623) 856-7446; DSN 896	Ms. Karen Hightower
71 CPTS, Vance AFB	Maj Peter Talley	(580) 213-7190; DSN 448	(580) 213-6174; DSN 448	Ms. Holly Peoples
81 CPTS, Keesler AFB	Maj Jayson Cabell	(228) 377-8245; DSN 597	(228) 377-0644; DSN 597	Ms. Joyce Sloan
82 CPTS, Sheppard AFB	Maj Tim Fast	(940) 676-6780; DSN 736	(940) 676-7335; DSN 736	Capt Adrianna Perez
97 CPTS, Altus AFB	Maj Kurt Schmidbauer	(580) 481-6956; DSN 866	(580) 481-6514; DSN 866	Ms. Dianna DeLany
502 ABW, JB San Antonio	Lt Col Steven Strain	(210) 221-5760; DSN 471	(210) 221-9139; DSN 471	Ms. Linda Steel
	Mr. Vaughn Caudill (CD)	(210) 808-7552; DSN 420		

FM key personnel by organization

phone number financial services phone number superintendents phone number

(757) 764-4656; DSN 574	Ms. Karen Thomas None	(757) 764-0870; DSN 574	CMSgt Christine Daniels Mr. David Clemmens (Deputy Dir)	(757) 764-2290; DSN 574
(919) 722-7476; DSN 722	MSgt Leslie Wagner None	(919) 722-5363; DSN 722	SMSgt Tammy Moore None	(850) 283-0875; DSN 523 (919) 722-5065; DSN 722
(530) 634-2229; DSN 368	MSgt Kimberly Chabarria None	(530) 634-2211; DSN 368	SMSgt Robert Chabarria MSgt Nicole Sayles	(530) 634-2251; DSN 368 (520) 228-4973; DSN 228
(803) 895-1551; DSN 965 (229) 257-3397; DSN 460	MSgt Andre Percell 2nd Lt Elliott Beski None	(803) 895-5007; DSN 965 (229) 257-2517; DSN 460	CMSgt Rick Skrabak SMSgt Jeannette Zhong None	(803) 895-3495; DSN 965 (229) 257-3218; DSN 460
(575) 572-7016; DSN 572	2nd Lt Anna Cruz None	(575) 572-1304; DSN 572	MSgt Martha Olguin None	(575) 572-2447; DSN 572
(402) 294-8692; DSN 271 (301) 677-0370; DSN 622	2nd Lt Tyler Jordan TSgt Chad Spivey None	(402) 294-2209; DSN 271 (301) 677-0815; DSN 622	CMSgt Nick Hollinger TSgt Ena Richardson MSgt Gregory Hasecuster	(402) 294-9870; DSN 271 (301) 677-0771; DSN 622 (229) 257-2503; DSN 460
(702) 652-9535; DSN 682 (850) 283-8249; DSN 523 (520) 228-5815; DSN 228 (208) 828-2677; DSN 728	2nd Lt Joseph Suwabe 2nd Lt Deborah Kim TSgt Nicole Stewart 2nd Lt Cobi Rex None None None None None None None None	(702) 652-4671; DSN 682 (850) 283-8314; DSN 523 (520) 228-4427; DSN 228 (208) 828-3513; DSN 728	CMSgt Shane Enos SMSgt Dorothea Singleton SMSgt Lisa Azzoline MSgt Danielle Brown SMSgt Leah Anderson None None	(702) 652-4101; DSN 682 (850) 283-8288; DSN 523 (520) 228-5949; DSN 228 (208) 828-3399; DSN 728 DSN 318-437-8779
(757) 764-2161; DSN 574 DSN 318-436-1488	Ms. Teela Finch MSgt Dustin Hindel None	(757) 225-2520; DSN 575 DSN 318-436-1486	TSgt Marcus Wilson MSgt Catherine Bennett None MSgt Erik Snyder None CMSgt Karl Bradford CMSgt Christine Daniels MSgt Michael Monahan	(478) 201-1216; DSN 241 (757) 225-1862; DSN 225 (405) 734-1594; DSN 884 (757) 764-3796; DSN 574 DSN 318-436-1450 (318) 717-5441; DSN 781

(210) 652-5100; DSN 487	Mr. Robert Jacks None	(210) 652-6871; DSN 487	CMSgt Kendall Briscoe None	(210) 652-4882; DSN 487
(334) 953-6849; DSN 493 (662) 434-2696; DSN 742 (325) 654-5154; DSN 477 (334) 953-5386; DSN 493 (830) 298-5271; DSN 732 (623) 856-3526; DSN 896 (580) 213-7188; DSN 448 (228) 376-8243; DSN 597 (940) 676-4910; DSN 736 (580) 481-5104; DSN 866 (210) 221-5699; DSN 471	TSgt Richard Kimborough MSgt LaShawnda Boykin 2nd Lt Will Gustafson 2nd Lt Seth Kline 2nd Lt Shawn Chaplin 1st Lt Andrew Bixby 1st Lt Christian Torres TSgt Andrew Pace Mr. Steven Pederson 2nd Lt Brandie Boos	(662) 434-2695; DSN 742 (325) 654-3747; DSN 477 (334) 953-8157; DSN 493 (830) 298-5215; DSN 732 (623) 856-6035; DSN 896 (580) 213-7191; DSN 448 (228) 376-8233; DSN 597 (940) 676-1820; DSN 736 (580) 481-6980; DSN 866 (210) 652-0310; DSN 473	SMSgt David Sommers SMSgt Brian Mailloux SMSgt Phillip Ramirez SMSgt Michiah O'Brien MSgt Patricia Helderman MSgt Tamica Rippke SMSgt Melanie Townsend SMSgt Alisha Rowland SMSgt Troy Lee CMSgt Edward Harvey	(662) 434-2673; DSN 742 (325) 654-4396; DSN 477 (334) 953-3709; DSN 493 (830) 298-5019; DSN 732 (623) 856-4924; DSN 896 (580) 213-7193; DSN 448 (228) 376-8216; DSN 597 (940) 676-4879; DSN 736 (580) 481-6216; DSN 866 (210) 221-2760; DSN 471

FM KEY PERSONNEL by Organization

organization comptroller phone number fax number financial analysis



Air Force Global Strike Command (AFGSC)

organization	comptroller	phone number	fax number	financial analysis
HQ AFGSC, Barksdale AFB	Col Joe Lindsey (FM) Mr. Pat Coley (FM-1)	(318) 456-8249; DSN 781 (318) 456-6950; DSN 781	(318) 456-7077; DSN 781 (318) 456-7077; DSN 781	Lt Col Tim Kodama
2 CPTS, Barksdale AFB	Lt Col Darin Williams	(318) 456-4597; DSN 781	(318) 456-4462; DSN 781	Ms. Kim Luce
5 CPTS, Minot AFB	Lt Col Raymond Castro	(701) 723-4283; DSN 453	(701) 723-4328; DSN 453	Mr. Rod Razo
7 CPTS, Dyess AFB, TX	Lt Col Kenneth G. Walker	(325) 696-3150; DSN 461	(325) 696-4053; DSN 461	Ms. Karen Mickelson
28 CPTS, Ellsworth AFB, SD	Maj Lisa Scott	(605) 385-1499; DSN 675	(605) 385-6670; DSN 675	Capt Quinton Croff
90 CPTS, F. E. Warren AFB	Maj Leslie Gebhardt	(307) 773-3541; DSN 481	(307) 773-4834; DSN 481	Ms. Trudy Fralick
91 MW/FM, Minot AFB	Mr. Tracyy Denham	(701) 723-3378; DSN 453	(701) 723-3367; DSN 453	Mr. Bryan Clarkson
341 CPTS, Malmstrom AFB	Maj La Tonya Kelly	(406) 731-3821; DSN 632	(406) 731-3417; DSN 632	Mr. Keith Westerbeck
377 CPTS, Kirtland AFB, NM	Lt Col Tracy L. Bell	(505) 846-7296; DSN 246	(505) 846-5558; DSN 246	Capt Tiffanie Katz
509 CPTS, Whiteman AFB	Maj Lance McInnish	(660) 687-5441; DSN 975	(660) 687-5392; DSN 975	Mr. William Decker



Air Force Materiel Command (AFMC)

organization	comptroller	phone number	fax number	financial analysis
HQ AFMC, Wright-Patterson AFB	Brig Gen John M. Pletcher (FM) Vacant	(937) 257-6781; DSN 787 (937) 257-6782; DSN 787	(937) 257-0800; DSN 787	Lt Col Jason Corrothers
AFLCMC Wright-Patterson AFB	Ms. Kathryn Sowers	(937) 255-5917; DSN 785	(937) 656-7190; DSN 986	Mr. Robert Lymangrover
66 CPTS, Hanscom AFB	Maj Andrew Gmytrasiewicz	(781) 225-1261; DSN 845	(781) 225-2142; DSN 845	Mrs. Diane Grant
88 CPTS, Wright-Patterson AFB	Maj Shawn E. Coil	(937) 522-2007; DSN 672	(937) 257-9603; DSN 787	Mr. Tim Edem
AFPEO EIS, Gunter Annex	Mr. John Lucas	(334) 416-2953; DSN 596	(334) 416-1121; DSN 596	Ms. Catherine Manfre
AFTC Edwards AFB	Mr. Mark Danburg	(661) 277-3710; DSN 527	(661) 277-3717; DSN 527	Ms. Claudia Buckley
AEDC, Arnold AFB	Mr. Steve Passarello	(931) 454-4236; DSN 340	(931) 454-4238; DSN 340	Mr. Joseph Ites
96 TW, Eglin AFB	Maj Stephen Gray	(850) 883-2394; DSN 875	DSN 872-8097	Mr. Ray Graber
412 TW, Edwards AFB	Lt Col Michael McPherson	(661) 277-9370; DSN 527	(661) 277-8449; DSN 527	Mr. Jack Jordan
AFSC Tinker AFB	Vacant	(405) 739-5647; DSN 339	(405) 736-2624; DSN 336	Ms. Leslie Carlson
72 CPTS, Tinker AFB	Maj Stephen Brogan	(405) 736-5553; DSN 336	(405) 739-7236; DSN 339	Ms. Cheryl Robitaille
75 CPTS, Hill AFB	Lt Col Brooke Rinehart	(801) 775-5178; DSN 775	(801) 586-9633; DSN 586	Mr. Bret Poll
78 CPTS, Robins AFB	Maj Tammy Breiner	(478) 926-4462; DSN 468	(478) 926-3825; DSN 468	Ms. Annette Bowker
AFRL Wright-Patterson AFB	Ms. Jennifer Morgan	(937) 656-9862; DSN 986	(937) 904-7010; DSN 674	Ms. Gayle Ingram
AFNWC Kirtland AFB	Mr. David Harder	(505) 846-6911; DSN 246	(505) 846-4331; DSN 846	Mr. David Disanti
AFIMSC JBAS-Lackland Kelly	Col Larry Rice Jr.	(210) 395-0902; DSN 969		Lt Col Quy Nguyen
AFCEC, JB San Antonio	Mr. Geoff Schurman	(210) 395-8802; DSN 969		Ms. Beth Gibson
AFMC/SVS, JB San Antonio	Lt Col Trevor Whitehill	(210) 395-7425; DSN 969		Ms. Carolyn R. Bentley
AFFSC, Wright-Patterson AFB	Mr. Gary Gualano	(605) 385-8696; DSN 675		Ms. Teresa Stokes
FM CoE, Denver	Mr. Richard Clugston	(720) 847-2145; DSN 874		Mr. Robert Bickel
AFSFC, JB San Antonio	Ms. Sharlene Caster	(210) 925-5611; DSN 945		None
AFICA, Wright-Patterson AFB	Ms. Linda Viverette	(937) 904-0447; DSN 674		None



Air Force Special Operations Command (AFSOC)

organization	comptroller	phone number	fax number	financial analysis
HQ AFSOC, Hurlburt Field	Ms. Annette Beard (FM) Lt Col Deron Mirro (FM-1)	(850) 884-2292; DSN 579 (850) 884-2824; DSN 579	(850) 884-2896; DSN 579	Lt Col William H. Hunter
1 SOCPPTS, Hurlburt Field	Maj Krista L. Leaman	(850) 884-4030; DSN 579	(850) 884-4470; DSN 579	Ms. Carol Moore
24 SOW, Hurlburt Field	Mr. Kevin McKinley	(850) 884-2380; DSN 579	(850) 884-5119; DSN 579	None
27 SOCPPTS, Cannon AFB	Lt Col Robert Clay	(575) 784-2732; DSN 681	(575) 784-2059; DSN 681	Capt Jessica Pitts

FM key personnel by organization

phone number financial services phone number superintendents phone number

(318) 456-8279; DSN 781	Mr. Lawrence Watson	(318) 456-9827; DSN 781	CMSgt Bryan Hendricks	(318) 456-3289; DSN 781
(318) 456-4500; DSN 781	MSgt Bruce Billmyre	(318) 456-5213; DSN 781	SMSgt Robert Laufer	(318) 456-2768; DSN 781
(701) 723-4297; DSN 453	Ms. Naomi Hays	(701) 723-3059; DSN 453	SMSgt Shirley Quevedo	(701) 723-7450; DSN 453
(325) 696-2024; DSN 461	MSgt April Fallecker	(325) 696-2095; DSN 461	MSgt Jennifer Bjorkman	(325) 696-2080; DSN 461
(605) 385-5863; DSN 675	MSgt Eric Dickinson	(605) 385-1485; DSN 675	SMSgt Kimberly Weiss	(605) 385-1498; DSN 675
(307) 773-4008; DSN 481	MSgt Mercedes Hicks	(307) 773-1896; DSN 481	MSgt Audrey Johnson	(307) 773-3989; DSN 481
(701) 723-3379; DSN 453	None		None	
(406) 731-4168; DSN 632	TSgt Melissa Clouatre	(406) 731-3792; DSN 632	SMSgt William Kudrna	(406) 731-2430; DSN 632
(505) 846-4305; DSN 246	2nd Lt Christian Erneston	(505) 846-1835; DSN 246	SMSgt Michelle Morris	(505) 846-9605; DSN 246
(660) 687-5457; DSN 975	Mr. James Morgan	(660) 687-5389; DSN 975	SMSgt Nathaniel Bettisworth	(660) 687-5440; DSN 975

(937) 257-6353; DSN 787	Ms. Mary Miller (Acting)	(937) 257-8987; DSN 787	CMSgt Joseph L. Watkins	(937) 257-6783; DSN 787
(937) 656-5400; DSN 986	None		None	
(781) 225-1298; DSN 845	1st Lt Matthew Cignoli	(781) 225-1499; DSN 845	SMSgt Jennifer Sullivan	(781) 225-1295; DSN 845
(937) 522-3812; DSN 672	Mr. Tim Graeter	(937) 522-2141; DSN 672	CMSgt David Rice	(937) 522-2005; DSN 672
(334) 416-4069; DSN 596	Mr. Robert Lyons	(937) 257-1515; DSN 787	None	
(661) 277-4570; DSN 527	None		None	
(931) 454-4356; DSN 340-4356	Capt Harrison Payne	(931) 454-4356; DSN 340-4356	TSgt Shara Jackson	(931) 454-6194; DSN 340
(850) 882-0063; DSN 872	1st Lt Michael Best	(850) 882-0063; DSN 872	SMSgt Julio Nimbley	(850) 882-2055; DSN 872
(661) 277-6484; DSN 527	Ms. Monika Zuccaro	(661) 277-6484; DSN 527	MSgt Sherwin Frani	(661) 277-2081; DSN 527
(405) 739-5547; DSN 339	None		Mr. Gary Duncan	(405) 622-7966; DSN 892
(405) 739-2225; DSN 339	Ms. Shellie Armstrong	(405) 739-2493; DSN 339	SMSgt Sheridy Snyder	(405) 739-2156; DSN 339
DSN 777-7827; DSN 777	TSgt Sarah Conyers	(801) 777-6247; DSN 777	SMSgt Victoria Collins	(801) 777-6248; DSN 777
(478) 222-3292; DSN 472	Mr. Jeff McClain	(478) 327-4259; DSN 497	SMSgt Mark A. Thompson	(478) 222-3098; DSN 472
(937) 656-9836; DSN 986	Ms. Susan Butterfield	(937) 904-8618; DSN 674	None	
DSN 263-1051	None		None	
(210) 395-7996; DSN 969	Mr. Joseph Pollock	(210) 395-0939; DSN 969	CMSgt Brian Cerney	(210) 395-0909; DSN 969
(210) 395-8495; DSN 969	None		None	
(210) 395-7098; DSN 969	None		None	
(605) 385-8696; DSN 675	Mr. Jeffrey Svoboda	(605) 385-8696; DSN 675	None	
(720) 847-2145; DSN 847	None		None	
	None		None	
	None		None	

(850) 884-4688; DSN 579	Lt Col Deron Mirro	(850) 884-4688; DSN 579	CMSgt Alexia Brown	(850) 884-7640; DSN 579
(850) 884-3749; DSN 579	MSgt Leroy Lobitos	(850) 884-4053; DSN 579	CMSgt Armando Fajardo	(850) 884-4054; DSN 579
(575) 784-2019; DSN 681	None		None	
	MSgt Jodi Schmidt	(575) 784-4412; DSN 681	SMSgt Joshua Allen	(575) 784-2497; DSN 681

FM KEY PERSONNEL by Organization

organization comptroller phone number fax number financial analysis



Air Force Space Command (AFSPC)

HQ AFSPC, Peterson AFB

21 CPTS, Peterson AFB
30 CPTS, Vandenberg AFB
45 CPTS, Patrick AFB
50 CPTS, Schriever AFB
67 NWW/FM, Lackland AFB
460 CPTS, Buckley AFB
688 IOW/FM, Lackland AFB
5 CCG/FM, Robins AFB
AFNIC, Scott AFB
SMC, Los Angeles AFB

Brig Gen Ronald Huntley (FM)

Ms. Monica Pitel

Lt Col Christine Millard
Maj Brian Sandidge
Lt Col Steven Clark
Maj Latoya Smith
Mr. William Edgar
Maj Douglas Eagleton
Mr. Glenn Ford
Mr. Joesph Lobertini
Ms. Gayle Cahon
Col James Bell

(719) 554-3351; DSN 692
(719) 554-3791; DSN 692
(719) 556-4633; DSN 834
(805) 606-9733; DSN 276
(321) 494-7218; DSN 854
(719) 567-5102; DSN 560
(210) 977-2490; DSN 969
(720) 847-6956; DSN 847
(210) 977-2885; DSN 969
(478) 327-1414; DSN 472
(618) 229-6640; DSN 779
(310) 653-1894; DSN 633

(719) 554-6860; DSN 692
(719) 554-6860; DSN 693
(719) 556-7901; DSN 834
(805) 606-9737; DSN 276
(321) 494-8042; DSN 854
(719) 567-5080; DSN 560
(210) 977-2110; DSN 969
(720) 847-6927; DSN 847
(210) 977-4268; DSN 969
(478) 222-4395; DSN 472
(618) 229-5719; DSN 779
(310) 653-2917; DSN 633

Lt Col Brian Kehl

Mr. Robert Diantonio
Ms. Lea Ybarra
Mr. Carl McDowell
Ms. Michelle Strickland
Ms. Tonia Johnson
Ms. Judy Corrizo
Ms. Trina Douglas
Ms. Dot Clark
None
Mr. Michael Wood



Air Mobility Command (AMC)

HQ AMC, Scott AFB

6 CPTS, MacDill AFB
19 CPTS, Little Rock AFB
22 CPTS, McConnell AFB
43 CPTS, Pope AAF
60 CPTS, Travis AFB
62 CPTS, JB Lewis-McChord
87 CPTS, JB McGuire/Dix/Lakehurst
92 CPTS, Fairchild AFB
319 CPTS, Grand Forks AFB
375 AMW, Scott AFB
436 CPTS, Dover AFB
628 CPTS, JB Charleston

Col Michael Greiner (FM)

Mr. Rich Weathers

Lt Col Jennifer Varga
Maj Michael Hickam
Maj Ryan Archambault-Miliner
Maj Ross Davis
Maj Michelle Gombar
Maj Jennifer Smith
Maj Frank Skrypak
Lt Col Khalim Taha
Maj Frank Burks
Maj Shay Edwards
Maj Ryan Carville
Maj Sam Shimp

(618) 229-3339; DSN 779
(618) 229-3339; DSN 779
(813) 828-5187; DSN 968
(501) 987-8188; DSN 731
(316) 759-3332; DSN 743
(910) 394-4220; DSN 424
(707) 424-2251; DSN 837
(253) 982-2105; DSN 382
(609) 754-6304; DSN 650
(509) 247-2418; DSN 657
(701) 747-4815; DSN 362
(618) 256-1922; DSN 576
(302) 677-4447; DSN 445
(843) 963-3772; DSN 673

(618) 256-2243; DSN 576
(618) 256-2243; DSN 576
(813) 828-7535; DSN 968
(501) 987-7857; DSN 731
(316) 759-4885; DSN 743
(910) 394-0026; DSN 424
(707) 424-1815; DSN 837
(253) 982-8354; DSN 382
(609) 754-1186; DSN 650
(509) 247-5690; DSN 657
(701) 747-4043; DSN 362
(618) 256-1921; DSN 576
(302) 677-4452; DSN 445
(843) 963-3740; DSN 673

Lt Col Tracy Watkins

Mr. Ritchie Antonio
Capt Tarah Mitchell
Capt Adrian Peppers
Ms. Celia Amuzu
Ms. Diane McCary
Ms. Jessica Smith
Ms. Joanne Dunleavy
Capt Alexander Matthews
Vacant
Mr. Bruce Greenwald
Ms. Laura Miller
Capt John Meyer



Pacific Air Forces (PACAF)

HQ PACAF, JB Pearl Harbor-Hickam

7 AF/FM
8 CPTS, Kunsan AB
15 CPTS, JB Pearl Harbor-Hickam
18 CPTS, Kadena AB
35 CPTS, Misawa AB
36 CPTS, Andersen AFB
51 CPTS, Osan AB
354 CPTS, Eielson AFB
374 CPTS, Yokota AB
673 CPTS, JB Elmendorf-Richardson

Col Regina Goff (FM)

Mr. Fred Springer (FM-1)

Lt Mayra Gomez
Maj William (Bill) Beauter
Maj Dorinda Mazza
Maj Lacresha Merkle
Lt Col Boris Gershman
Maj Douglas Bauer
Maj David Osterhaus
Maj Shellonda Bolton
Maj James (Jim) Cunningham
Lt Col Charles Barkhurst

DSN 315-449-3624
DSN 315-449-3677
DSN 315-784-4129
DSN 315-782-4401
DSN 315-449-0890
DSN 315-634-3111
DSN 315-226-3291
DSN 315-366-7200
DSN 315-784-5821
DSN 317-377-4140
DSN 315-225-8104
DSN 317-552-2881

DSN 315-449-3630
DSN 315-449-3630

DSN 315-782-5761
DSN 315-449-8520
DSN 315-632-0338
DSN 315-226-3940
DSN 315-366-6798
DSN 315-784-3365
DSN 317-377-3038
DSN 315-225-2703
DSN 317-552-5903

Lt Col Douglas Pierce

MSGT Jose Garcia
Capt D'Andre Benjamin
Ms. Carolyn Bethel
Capt Andrew Webb
1st Lt Jonathan Cornell
Capt Matthew Daniels
1st Lt Christopher O'Dell
Ms. Jeanne Nason
1st Lt James Okamoto
Mr. Bayani Palma

FM key personnel by organization

phone number financial services phone number superintendents phone number

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(321) 494-4815; DSN 854
(719) 567-5103; DSN 560
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(210) 977-2763; DSN 969
(478) 926-1415; DSN 468

(310) 653-1900; DSN 633

Mr. James Lobban

MSgt Gareth Davis
Lt Andrew Triplett
2nd Lt Garrett Custons
MSgt Jeremy Glidden
None
2nd Lt Justin Kitt
None
None
None
Lt Shawn Hempsey

(719) 554-3044; DSN 692

(719) 556-5261; DSN 834
(805) 606-4031; DSN 276
(321) 494-7171; DSN 854
(719) 567-5113; DSN 560

(720) 847-6531; DSN 847

(310) 653-5439; DSN 633

CMSgt Doug Lawless

SMSgt Eva Rodgers
SMSgt Brian Evancik
MSgt Korine Collie (Acting)
Vacant
None
SMSgt Chris Coats
None
None
None
SMSgt Ivanis Washington

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(719) 556-4759; DSN 834
(805) 606-9166; DSN 276
(321) 494-4620; DSN 854
(719) 567-5666; DSN 560

(720) 847-6435; DSN 847

(310) 653-1898; DSN 633

(618) 229-2357; DSN 779

(813) 828-7786; DSN 968
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(316) 759-5873; DSN 743
(910) 394-3160; DSN 424
(707) 424-1837; DSN 837
(253) 982-3853; DSN 382
(609) 754-6239; DSN 650
(509) 247-3901; DSN 657
(701) 747-6767; DSN 362
(618) 256-7879; DSN 576
(302) 677-4465; DSN 445
(843) 963-3538; DSN 673

Mr. Steve Urick

1st Lt Paul Weatheroy
TSgt Jason Pierpoint
MSgt Araceli Alfaro
TSgt Natlie Collins
2nd Lt Christopher Larsen
2nd Lt Elizabeth Keenan
MSgt Melody Jackson
Lt Robert Tyson
Lt Christopher Elworth
MSgt Kathy Blake
1st Lt Mary Fehrs
2nd Lt Kyle Westmoreland

(618) 229-1719; DSN 779

(813) 828-4092; DSN 968
(501) 987-2746; DSN 731
(316) 759-4576; DSN 743
(910) 394-0025; DSN 424
(707) 424-1875; DSN 837
(253) 982-5156; DSN 382
(609) 754-5372; DSN 650
(509) 247-3591; DSN 657
(701) 747-3248; DSN 362
(618) 256-7798; DSN 576
(302) 677-2168; DSN 445
(843) 963-3723; DSN 673

CMSgt Manuel Roblesreynoso

CMSgt Steven McMillan
SMSgt Keith Munroe
MSgt Freda Smith
SMSgt Brandi Kosino
CMSgt Ben Manalastas
SMSgt Giles Brochu
CMSgt Steven McMillan
MSgt Thomas Gary
TSgt Christina Groesbeck
SMSgt Adam Carr
SMSgt Angela Stout
SMSgt Jakelyne Rose

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(813) 828-4051; DSN 968
(501) 987-6465; DSN 731
(316) 759-3664; DSN 743
(910) 394-2338; DSN 424
(707) 424-3855; DSN 837
(253) 982-0117; DSN 382
(609) 754-4290; DSN 650
(509) 247-4387; DSN 657
(701) 747-4951; DSN 362
(618) 256-3458; DSN 576
(302) 677-4457; DSN 445
(843) 963-4088; DSN 673

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DSN 315-784-4064
DSN 315-782-5646
DSN 315-449-0884
DSN 315-634-6453
DSN 315-226-2339
DSN 315-366-6795
DSN 315-784-2904
DSN 317-377-2359
DSN 315-225-8851
DSN 317-552-3922

Mr. Mike Brown

None
TSgt Robin Gibson
MSgt Warrell Shanklin
1st Lt Amy Bragg
2nd Lt Sean Craig
2nd Lt Meara McCarthy
1st Lt Quinten Roberson
MSgt Carlos Cintron
2nd Lt Daniel Seo
1st Lt Kimberly Hopkin

DSN 315-449-3637

DSN 315-782-5639
DSN 315-449-0894
DSN 315-634-4000
DSN 315-226-4817
DSN 315-366-3107
DSN 315-784-6424
DSN 317-377-1628
DSN 315-225-5849
DSN 317-552-9373

CMSgt Durand Phillips

None
SMSgt Craig Pearson
SMSgt Kaci Duhart
CMSgt Quentin Finley
SMSgt Nathan Gurwell
SMSgt Penny Trantina-Bora
CMSgt Jennifer Jones
SMSgt Carl Greene
SMSgt Pablo Rivero
CMSgt Dan Laitinen

DSN 315-449-3629

DSN 315-782-5879
DSN 315-449-0886
DSN 315-634-3111
DSN 315-226-3779
DSN 315-366-3975
DSN 315-784-3363
DSN 317-377-1311
DSN 315-225-3250
DSN 317-552-2010

FM KEY PERSONNEL by Organization

organization comptroller phone number fax number financial analysis

Other FM Organizations

SAF/AAR, Pentagon	Ms. Holly Mehringer	(703) 695-3148; DSN 225	(703) 695-3266; DSN 225	Mr. Edward Lawson
ANG, Pentagon	Col Donald Brewer	(240) 612-9021; DSN 612	(240) 612-7212; DSN 612	Col Chris Purvis
AFDW/A8D, JB Andrews	Ms. Maritza Lopez	(240) 612-5902; DSN 612	(240) 612-2199; DSN 612	Ms. Yvonne Hannickel
11 CPTS, JB Andrews	Lt Col Joseph Schaefer	(240) 612-6781; DSN 612	(240) 612-6774; DSN 612	Ms. Barbara Havlik
USAFA	Lt Col Scott Thompson	(719) 333-6164; DSN 333	(719) 333-6274; DSN 333	Capt Shawn Schulz
USAF/REC, Pentagon	Col Lasheeco Graham	(703) 695-0132; DSN 225	(703) 693-8427; DSN 223	Mr. Al Blomgren
AFOTEC, Kirtland AFB	Mr. Scott Groth	(505) 846-0791; DSN 246	(505) 846-0708; DSN 246	Ms. Margaret Angel

COCOM J8 phone number fax number

 U.S. Central Command (USCENTCOM)	MacDill AFB	Ms. Elaine McCusker	(813) 529-8005; DSN 529	(813) 529-8007; DSN 529
 U.S. Special Operations Command (USSOCOM)	MacDill AFB	Mr. Francis Machina, Jr. (Acting Chief Financial Officer)	(813) 826-3921; DSN 299	(813) 826-5427; DSN 299
 U.S. Transportation Command (USTRANSCOM)	Scott AFB	Mr. James L. McGinley	(618) 229-5358; DSN 779	(618) 256-3302; DSN 579
 U.S. Strategic Command (USSTRATCOM)	Offutt AFB	Mr. Kenneth Callicutt	(402) 294-4122; DSN 271	None
 U.S. Cyber Command (USCYBERCOM)	Fort Mead, MD	Col Andy Gwinnup (Comptroller)	(240) 373-9002; DSN 685	None
 U.S. Northern Command (USNORTHCOM)	Peterson AFB	Mr. James Parker (Comptroller)	(719) 554-8018; DSN 692	(719) 556-0334; DSN 692
 U.S. African Command (AFRICOM)	Stuttgart, Germany	Mr. Jeff Ford (Comptroller)	DSN 314-421-4426	None
 U.S. Southern Command (USSOUTHCOM)	Miami, FL	Mr. David M. Thiede, SES	(305) 437-1803; DSN 567	(305) 437-1474; DSN 567
 U.S. European Command (USEUCOM)	Patch Barracks, Germany	Col Karl Kraus (Comptroller)	DSN 314-430-5985	DSN 314-430-4119
 U.S. Pacific Command (USPACOM)	Camp H.M. Smith, Hawaii	Dr. George Ka'iiliwai, III	(808) 477-0775; DSN 315	(808) 477-0768; DSN 315

FM key personnel by organization

phone number financial services phone number superintendents phone number

(703) 695-3236; DSN 225	Ms. Judy Shuler	(703) 695-3198; DSN 225	None	
(240) 612-9022; DSN 612	Ms. Rebecca Schwarz	(240) 612-9197; DSN 612	CMSgt Paul Butts	(240) 612-9020; DSN 612
(240) 612-5909; DSN 612	Mr. Edmund Kertulis	(240) 612-5918; DSN 612	CMSgt April Dereuf	(240) 612-5904; DSN 612
(240) 612-6783; DSN 612	1st Lt Dinishia Maldonado	(240) 612-6762; DSN 612	SMSgt Livia Rodney	(240) 612-2050; DSN 612
(719) 333-7905; DSN 333	Mr. Woodrow Fogleman	(719) 333-7007; DSN 333	SMSgt Brandi Cosino	(719) 333-3161; DSN 333
(703) 695-0468; DSN 225	None		None	
(505) 846-4214; DSN 246	Ms. Margaret Angel	(505) 846-4214; DSN 246	None	

MAJCOM EXECUTIVE OFFICERS

organization executive officer phone number

ACC	Maj Steve Tatro	(757) 764-3112; DSN 574
AETC	Maj Brian Erickson	(210) 652-2341; DSN 487
AFGSC	Capt Brandon Jacobson	(318) 456-0156; DSN 781
AFMC	1st Lt Michael Derr	(937) 257-2443; DSN 787
AFRC	Ms. Sharon Lucas	(478) 327-1403; DSN 497
AFSOC	Ms. Doralyn Demauro	(850) 884-2811; DSN 579
AFSPC	Capt Jeffrey Pacini	(719) 554-3352; DSN 692
AMC	1st Lt Joshua Jones	(618) 229-3339; DSN 779
PACAF	Capt Ryan Fitzgerald	(808) 449-3623; DSN 315
USAFE	Capt Corey Holden	DSN 314-480-6438

FM WARPLANNERS

organization warplanner phone number organization warplanner phone number

SAF	Maj Shonna Brown	(703) 697-8662; DSN 227	AMC	Mr. Fred Simmons	(618) 229-1689; DSN 779
SAF	Mr. Karl Morton	(703) 697-8692; DSN 227	PACAF	Mr. Darin Jenkins	(808) 449-3650; DSN 315
ACC	Mr. Brian Hester	(757) 764-5923; DSN 574	USAFE	Mr. Corey Gibbs	DSN 314-480-6850
AETC	Mr. George Bunch	(210) 652-5690; DSN 487	AFDW	CMSgt April DeReus	(240) 612-5904; DSN 612
AFGSC	MSgt Larry Hagdorn	(318) 456-9334; DSN 781	AFOSI	SMSgt Theresa Grolla	(571) 305-8162; DSN 240
AFMC	TSgt Rich Moss	(937) 257-2251; DSN 787	ANG	SMSgt Monica Nickelberry	(240) 612-9171; DSN 612
AFRC	Mr. Dave Tomlin	(478) 327-1420; DSN 497	USAFA	MSgt Dana Schmitt	(719) 333-6551; DSN 333
AFSOC	CMSgt Alexia Brown	(850) 884-7640; DSN 579	USAFCENT	Mr. Jeffrey Mallett	(803) 895-5436; DSN 313
AFSPC	Ms. Julie Gil	(719) 554-7176; DSN 692			

For more information, visit the Combat Comptroller SharePoint site at <https://cs3.eis.af.mil/sites/26786/CC/default.aspx>

DEPUTY ASSISTANT SECRETARY, COST AND ECONOMICS

– Ms. Kathy L. Watern



From day one of your career, have you thought that the current job you have will be what you are doing when you retire? Just because you started your career in FM, doesn't necessarily mean that you will spend your entire career in FM or even finish up as an FMer. However, the good news is that the skill sets of financial managers are wide ranging and can be applied across numerous career fields. This allows folks in our business the chance to pursue career opportunities in a multitude of functional areas outside the FM career field. When considering future career broadening opportunities, one should take an expansive look at the impact of such assignments not only on the individual's future career aspirations, but also on how one can incorporate these newly acquired skills back into the FM community.

Programs such as Education with Industry and the Air Force Legislative Fellows program hone analytical skills vital to change management, strategic communication, and technical leadership competencies. They also allow for the application of current technologies used to focus on continuous improvement with a direct impact on mission accomplishment. Additionally, many other positions that fall outside the traditional scope of the FM career field such as Aide-de-Camp and Executive officer positions, as well as several of the Special Duties assignments such as first sergeant, military training instructor, and enlisted accessions recruiter, provide members with the leadership opportunities that have a broad impact on Airmen. These opportunities are phenomenal for developing the full-spectrum Airman; however, there are also some considerations for areas that provide a more synergistic result for FM personnel. For example, the Comptroller Operational Logistics Tour (COLT) program provides FMers the opportunity to serve one assignment in the maintenance career field which provides the member with real-world experience from an operational perspective. Similarly, both the Program for Acquisition Contracting Exchange (PACE) and the Financial Management and Contracting Exchange Program (FCEP) offer FMers experience in developing negotiating skills, strategic purchasing concepts, and overall commercial business practices. Additionally, the Space Acquisition Exchange Program (SAEP) exposes FMers to real-world space operations experience at product centers. These career broadening programs expose FMers to an operational environment which provides an enhanced skill set the member can bring back to the career field.

Career progression should also be a driving factor when determining the best fit for the next assignment. Capability gaps should be addressed to ensure you are a well-rounded professional with appropriate and progressive career breath, depth, and broadening. A careful review of the applicable development roadmap will help to determine the appropriate timing of Joint Duty and professional military education, for example, while focusing on timing of assignments at the base, MAJCOM, and headquarters levels.

Another consideration should be on how well one's records reflect the reality of the current status of the individual. Effort should be taken to ensure relevant performance reports are included, an updated resume reflecting current status is available, and a full review of one's career brief has been completed. If holes or discrepancies exist, they could serve as a discriminator in what is often a competitive environment for high-interest positions.

Although there are some great tools to help you in planning career choices, no AFI spells out the perfect career path. What you do on the first day of your career may not be the same thing you will be doing when you finish up your career. However, the shared theme that all of these programs have in common is the requirement for a sustained record of superior performance. Are you not only doing the job the Air Force has asked you to do, but have you done so consistently at a high level of performance?

DEPUTY ASSISTANT SECRETARY, BUDGET

– Maj Gen James Martin



Where You Stand Depends on Where You Sit

The Air Force Comptroller magazine is one way our community collectively communicates the trends in education, training, and development opportunities. As all professional publications go, this magazine’s editorial staff operates with the end goal of enabling all of us to be better at our trade—financial management. So, you might ask, why would a financial management professional magazine devote an entire issue to opportunities outside of its core trade? Well, I answer this question with a quote from Nelson Mandela, “Where you stand depends on where you sit.”

Financial managers have the unique responsibility to work with every type of professional in the Air Force. We learn early in our careers, how each Airman contributes to the Air Force mission. In most cases, we act as mediators and advisers to help decision makers understand resource requirements, choices, and trade-offs. Our customers value the skill sets we bring to the table, and one way to strengthen our skills is by working in positions outside of the career field. To ensure we place limited resources in the right place at the right time, we must understand the full spectrum of operations and know our customers’ priorities. Stepping outside the career field allows us to widen our lens and increase our depth and breadth. And, when we come back to the career field, we are better advocates for our customers.

CGO OPPORTUNITIES:	FGO OPPORTUNITIES:	CIVILIAN OPPORTUNITIES:
<ul style="list-style-type: none">– AFPC Assignments Team– Air Staff (SAF/FMEW): Chief, Military Workforce Management– FM Instructor (FM Schoolhouse or Eaker Center)– Air Staff (Budget & Appropriations Legislative Liaison)– Combatant Command, NATO, or “Joint like” positions (e.g. U.S. Embassy budget officer)– MAJCOM FM Exec	<ul style="list-style-type: none">– Air Staff “Engine Room” (Programming or Budgeting)– NCR Joint Staff or White House Communications Agency– Air Staff Exec (within FM or outside of FM)– Combatant Command Joint positions– AFIT Faculty Position, DFMC Instructor, DAU Instructor, Naval Postgraduate School Instructor– FM Schoolhouse Flt/CC	<ul style="list-style-type: none">– Career Field Manager– AFPC FM Personnel Team– FM Schoolhouse– Instructors/Administrators– Joint Positions/Other Federal Agencies– Acquisitions: Program Analyst, Product Center, Logistics Center– Director of Staff

Early in my career, I had the opportunity to be the executive officer for a MAJCOM/ FM. Listening to the issues and how the comptroller converted detailed analysis into strategic/operational recommendations for the commander was invaluable. It certainly prepared me for wing comptroller duties, where again I had the opportunity to be at the table and contribute in many of the wing’s tough decisions. These experiences helped me see the world through the

commander’s lens. Plenty of opportunities to widen your lens exist such as serving as a wing exec, working on a MAJCOM commander’s action group, or serving in a MAJCOM programming office. At the senior level, serving as a group or air base wing CC brings an operational perspective back to the career field and helps us all understand that every dollar really does count.

Jobs outside of FM are not the only way to broaden our perspectives. Many opportunities within the career field offer experiences different than the traditional financial management jobs you often hear about. In the charts above, I’ve listed a few examples of these opportunities. If this type of career broadening interests you, I highly encourage you to work with your Development Team representative (usually your MAJCOM FM) and the FM assignments team to put your name in the hat.

Just like any other job you are asked to do, the level of effort you put into a career broadening job will determine what you will get out of the experience. If you are offered a career broadening opportunity, work hard in the job, be a sponge, and learn as much as you can about the operation; make the effort to see the Air Force through a different lens and then be ready to offer that perspective when you come back to FM. We will rely on you to help remind us that where you stand on an issue, often depends on where you sit.

DEPUTY ASSISTANT SECRETARY, FINANCIAL OPERATIONS

– Mr. Thomas Murphy



Thinking about job opportunities for FM professionals outside of FM takes me back a few years to my first opportunity to visit Europe, during which my wife and I spent a weekend in Paris. On the trip, I was quickly reminded of my high school French classes as I struggled to understand the language and communicate in the various shops, museums, and train stations. Truth be told, Paris is a fairly English-friendly city, and we found the locals helpful, but I had set out to accomplish one major objective – to impress Mrs. Murphy with my faux French accent. This was necessary because one week prior in Germany I ordered the worst (wurst?) breakfast of my life because no one in the restaurant understood English.

My point? Whether I've been in public accounting, retail accounting, or government accounting, I've seen a consistent theme: accounting and budget are the language of business, and knowing how to speak the language might just help you impress the love of your life. Okay, we're talking FM, not French here, but no matter what role you hold in an organization, you will have a significant advantage if you understand where the money comes from, where the money goes, and how it moves from beginning to end. Your time in FM will enable you to “talk the talk” of FM.

In addition to understanding your specific part of the end-to-end financial journey, it's also important to develop an intuitive grasp of how money moves through the entire process. In FMF, we've begun to use the analogy of Route 66 when discussing this movement. So, to use an example, when you first walk into FM you need a map (Ok, GPS app) that tells you exactly where to turn, and what landmarks to watch for along the way. After you travel the journey a few times, the app becomes less important because you know that when you get on I-55 in Chicago, you'll make it to St. Louis before you have to jump on I-44. It's kind of like moving from Conscious Competence to Unconscious Competence that I discussed in the last magazine. Framed another way, if you invest now in a training initiative, what impact will that have now and in the future on your other initiatives? Developing an intuitive grasp of how money impacts your business objectives will accelerate your ability to make a variety of mission decisions, all of which have financial implications.

So, how will “talking the FM talk” and developing an intuition for financial implications position you for future success? My premise is simple – having those abilities will position you well for ANY role you decide to take in the future. In private industry, I've seen former accountants and budget analysts rise up to lead retail store operations, lead marketing and merchandising organizations, and hold key executive leadership positions. In government, you know better than me that an outstanding Air Force FMer recently retired as the Vice Chief of Staff. The bottom line: wherever your passion takes you in your career, your time in FM gives you a foundation for success. And maybe the opportunity to impress your spouse!

DEPUTY ASSISTANT SECRETARY, PROGRAMS

– Brig Gen Edward Fienga



The Value of People who turn Data into (Decision-Quality) Information

During this year's Program and Budget Review (PBR), the Deputy Secretary of Defense (DSD) approved 120 issue papers, valued at approximately \$40 billion, which had an impact on the Air Force. Essentially, each issue paper represents a proposal, by an organization or agency external to the Air Force, to modify the five-year Program Objective Memorandum (POM) approved by the Secretary of the Air Force and the Chief of Staff of the Air Force. To be clear, the DSD approved these proposals to be debated and adjudicated through the PBR process. These issue papers range in value from millions of dollars to billions of dollars (across the five years). Some of the issue papers represent a policy change, also costing significant money to implement across the Air Force. As we near the end of PBR17, it is clear that the key to successfully defending a position, whether it is the Air Force position, or the proposed alternative position, is turning data into information, and ultimately into a cohesive and consistent story.

We all have the same data to review—the historical expenditures of a program by a service, in the case of many of the 120 issue papers. Being able to turn that data into an airtight story of insufficiency, mission impact, illogical and negatively impacting “efficiencies”—or the opposites—determines whether or not your fortunes will rise or fall. The most successful defenders of position rarely resort to emotion to win the day. The most successful processes of resource allocation would not allow emotion alone to win the argument. The point is, whether we are defending POMs, assessing program cost and schedule, determining priorities for year of execution resources, having the data exactly right is just the starting point for making the final decision. In our business, that the data is exactly right has become the expectation. From the starting point of having the data exactly right, we can then expand the story: how does this compare to historical levels, the benefits to Airmen, the mission impacts, what can be executed, etc. In this endeavor of making a story out of data we have to also be careful not to adorn the data with false ornaments. These embellishments first undermine the credibility of the story, and then lead to questioning the integrity of the data. In either case, the debate is lost, and so too, during PBR, the same could be true for AF Total Obligation Authority.

The debate of 120 issue papers admittedly has some ebbs and flows, some successes and some failures. Learning what techniques are successful during these debates, at the highest levels of the Department of Defense, provides us some insights that could clearly be helpful for all of us, regardless of which level we find ourselves. We must have the data right, know the implications of the data on the program, expand the data to tell a larger, mission-impacting story (making sure the story is consistent with the larger AF story), and preserve our credibility by not embellishing the data with false ornaments or excessive emotion. In the end, senior leaders will make resource allocation decisions based on many factors; the best we can hope to do is have an opportunity to tell our story. If you get that opportunity, use it wisely and develop your reputation as a person who can turn data into decision-quality information.

ACES HIGH AWARDS



SrA Mathan Simmons

325th Comptroller Squadron, Tyndall AFB

SrA Mathan Simmons is a customer service technician at the 325th Comptroller Squadron, Tyndall AFB, FL. He was born and raised in Oxford, MS and joined the Air Force in May 2011. Upon completion of basic training, SrA Simmons attended Financial Management and Comptroller technical training at Keesler AFB, MS. In November 2011 SrA Simmons reported to his first duty station at the 325th Comptroller Squadron, Tyndall AFB.

He was assigned as a customer service technician where he reviewed, audited, and processed travel claims. He was chosen to liaise with Tyndall's tenant units at Ft Rucker and FSU to oversee the travel and military pay process. SrA Simmons transitioned to being the primary military pay input clerk in June 2013. He processed over 3.8 thousand military pay documents and maintained a 98 percent accuracy rate. He also computed and processed 2.1 thousand station gains to update members' entitlements; 99 percent of all the members were gained within five business days, exceeding the ACC metric of 95 percent. Furthermore, he personally disbursed over \$3.4 million in separation, retirement, advance, and partial payments ensuring that 100 percent of members were paid in three or less days. Currently, he serves as the primary 325th Comptroller Squadron and Wing Staff Agency Unit Deployment Manager and maintains 78 UTCs. His role is vital to ensuring Tyndall AFB is ready to support the fight for freedom at any time. SrA Simmons consistently sets the example of professionalism and outstanding service for his subordinates and peers and is truly **ACES HIGH!**



SSgt Otis L. Smith

731st Munitions Squadron, Aviano AB, Italy

SSgt Otis L. Smith is currently assigned as a geographically separated financial manager to the 731st Munitions Squadron in Livorno, Italy. He is also the agency program coordinator for all members in his hierarchy and the alternate resource advisor. SSgt Smith was born in Chattanooga, TN, but later relocated to Mansfield, TX where he graduated from Mansfield Summit High School in the top one percent of his class. Shortly after graduating, he decided to follow his family legacy by enlisting in the United States Air Force, becoming a third generation military member.

In August 2006, SSgt Smith attended the Financial Management Technical School at Keesler AFB. After his technical training, he reported to Barksdale AFB and was assigned as a customer support technician. SSgt Smith deployed to Al Udeid, Qatar where he served as a Third Country National escort. During his tenure downrange, he helped protect and secure over \$2.2 billion worth of CENTCOM's assets. Upon his return to Barksdale, he was given his own team. For the first time in months, he led his team to surpass the new Global Strike Command metric for timeliness. In early 2012, SSgt Smith PCS'd to Joint Base Charleston where he held the position of Military Pay team lead and later Special Actions team lead. He audited over 18,775 military and travel pay documents while maintaining a 99.7 percent accuracy rate, exceeding the Air Force goal of 95 percent. His meticulous attention to detail garnered \$46 thousand in travel card rebates for the wing. SSgt Smith epitomizes the whole person concept and through his leadership and outstanding enthusiasm, he is truly **ACES HIGH!**

ACES HIGH AWARDS



SSgt Jackie Summers

45 Comptroller Squadron, Patrick AFB

SSgt Jackie Summers is the Mission Support Group resource advisor at Patrick AFB, FL. He was born in 1989 and grew up in Malden, MO. He enlisted in the Air Force in May 2010. While at Keesler AFB for technical training, he received the academic excellence award for achieving over a 90 percent average. Immediately following tech school he was assigned to Patrick AFB FL, where he has continued his streak of excellence.

While assigned to the 45th Comptroller Squadron, SSgt Summers excelled in several functional areas: financial services, financial analysis, and as a resource advisor. Beginning as a financial services technician, he proved his superior work ethic by aggressively working thousands of travel vouchers and slashing processing time by 50 percent. He then created a military pay history report training program which was benchmarked across the entire command. He was selected to his current position as a resource advisor for the 45 Mission Support Group. He manages the wing's largest Government Purchase Card program, with 23 accounts worth \$4 million. He diligently steered his programs towards a 100 percent obligation rate, while also freeing up \$2.4 million to realign to critical launch requirements. SSgt Summer's outstanding duty performance, dedication to self-improvement, and commitment to the community makes him an excellent ambassador for the Air Force and truly an Airman worthy of being

ACES HIGH!



SrA Janae White

35th Comptroller Squadron, Misawa AB, Japan

SrA Janae White is currently assigned as the primary Exercise Funding and Overseas Contingency Operations analyst. Janae hails from Piscataway, NJ, but before starting her junior year of high school, she moved to Lakeland, FL and attended Polk Community College Collegiate High School. She was nominated class president of her senior year and graduated with a 4.0 GPA. Two years after her graduation in 2009, she enlisted in the United States Air Force, attending technical school for financial management at Keesler AFB.

In March 2012, SrA White arrived at Vandenberg AFB and was immediately assigned as the Fighter Wing Staff budget analyst. She validated 703 lines of accounting totaling \$2.1 million, ensuring a 100 percent obligation rate, and validated 27 MIPRs/MORDs totaling \$6.6 million, ensuring a successful FY12 closeout. SrA White PCS'd to Misawa AB in March 2013 and is one of three people assigned to the travel team. She has approved over 608 Defense Travel System (DTS) travel vouchers, paying \$1.8 million within four days. She has earned two FWSA Airman of the Quarter awards and went on to win PACAF/FM Airman of the quarter for the first and second quarter of FY14. SrA White also won the 35th FW Airman of the Year award for 2014! Her dedication to duty and attention to detail allowed her to be selected as a paying agent for Pacific Unity, traveling to the Philippines with \$145 thousand to assist in building an elementary school for more than 400 children, strengthening the alliances and partnerships with other PACOM countries. SrA White is a role model for her peers and subordinates, and is without a doubt ... **ACES HIGH!**

PROMOTIONS

AFMC SAF/FM

Whitford, Michelle TO A GS-15; AFRC/FM – Robins AFB
Rawls, Katrina TO A GS-15; OSD/FIAR – Pentagon

ACC

Chabarría, Kimberly, MSgt; 9 CPTS/FMF – Beale AFB
Flores, Fabiola, GS-12; 99 CPTS/FMA – Nellis AFB
Freeman, Frederick, Capt; 461 ACW/FM – Robins AFB
Gumley, Nicholas, Capt; 93 AGOW/CCE/FM – Moody AFB
Pearson, Kelly, MSgt; 99 CPTS/FMF – Nellis AFB
Rendon, Rosa H., GG-12; 25 AF/FMP
– JB San Antonio-Lackland
Vance, Brian, Lt Col; 366 CPTS/FM – Mountain Home AFB
Williams, Paul K., TSgt; 633 CPTS/FMQ – JB Langley-Eustis

AETC

None

AFGSC

Clouatre, Melissa, TSgt; 341 CPTS/FMF – Malmstrom AFB
Cupp, Lisa, GS-13; HQ AFGSC/FMA – Barksdale AFB
Galaz, Cory, TSgt; 90 CPTS/FMA – F.E. Warren AFB
Greenhill, Velez, MSgt; HQ AFGSC/FMP – Barksdale AFB

AFMC

Aviles, Joseph, TSgt; 96 CPTS/FMA – Eglin AFB
Bernard, Brent A., GS-13; AFLCMC/FZCX
– Wright-Patterson AFB
Branam, Shaun A., GS-12; AFLCMC/WWZF
– Wright-Patterson AFB
Buckley, Claudia, NH-04; AFTC/FMA – Edwards AFB
Coit, Pamula J., GS-13; AFLCMC/HBG – Hanscom AFB
Crockett, John, GS-12; 635 SCOW/FM – Scott AFB
Cuff, Victoria M., GS-12; AFLCMC/HNJV – Hanscom AFB
Dabbs, Dalton, GS-12; 448 SCMW/FMR – Robins AFB
Davis, Colleen, NH-04; AFTC/FMC – Edwards AFB
Day, Michael, GS-12; AFRL/RYP – Wright-Patterson AFB
Dean, Michele L., GS-12; 75 CEG/CEIAR – Hill AFB
Deleon, Shanna, GS-12; AFIMSC/RMFAO
– JB San Antonio-Randolph
Enjada, Ryan A., Capt; AFLCMC/WIIF – Wright-Patterson AFB
Flores, Anthony, GS-13; HQ AFMC/FMPT
– Wright-Patterson AFB
Gallagher, Christine E., GS-13; AFLCMC/WWMF
– Wright-Patterson AFB

AFMC cont.

Gates, Robert E., GS-13; AFLCMC/WWAF – Hill AFB
Goins, Judy, GS-12; AFLCMC/WLYF – Wright-Patterson AFB
Goss, Will, GS-13; 448 SCMW/FMR – Tinker AFB
Harger, Rhonda, GS-13; AFICA/FM – Wright-Patterson AFB
Henson, Autumn, GS-12; FM/FZA – Tinker AFB
Hoffmann, Mary, NH-03; 412 TW/FMAP – Edwards AFB
Holsapple, Mark, GS-13; HQ AFMC/FMRG
– Wright-Patterson AFB
Ites, Joseph, GS-14; AEDC/FM – Arnold AFB
Jarvis, Christopher H., GS-14; AFLCMC/EGOL/FZC
– Eglin AFB
Jones, Tara R., GS-12; FM/FZRE – Tinker AFB
Joyal, Blair R., GS-12; AFLCMC/HBM – Hanscom AFB
Kirk, Garrell D., GS-12; AFNWC/NDM/NDMO
– Tinker AFB
Krueger, William E., GS-13; AFLCMC/WWQF
– Wright-Patterson AFB
Lado, Christopher M., GS-12; AFLCMC/WFCI
– Wright-Patterson AFB
Lapinski, Scott P., GS-13; AFLCMC/HNAI – Hanscom AFB
Laudicina, Cegi, GS-12; 402AMXG/MXDSR – Robins AFB
Lee, David, GS-12; 96 TW/FMA – Eglin AFB
Luff, Jacqueline M., GS-13; AFLCMC/FZC – Hanscom AFB
Madsen, Trent C., GS-13; AFSC Hill OL/FZC/AFSC – Hill AFB
Miller, Max, GS-12; AFRL/RWF – Eglin AFB
Miller, Max, GS-12; 96 TW/FMA – Eglin AFB
Nick, Ryan, GS-12; AFRL/RYP – Wright-Patterson AFB
Pannell, Jennifer, GS-12; OC-ALC/FMA – Tinker AFB
Park, Caitlin M., GS-12; AFLCMC/EBGO – Robins AFB
Parks, Caitlin, GS-12; AFLCMC/EBGF – Robins AFB
Patterson, Jennifer M., GS-12; AFLCMC/HBQF – Peterson AFB
Peterson, Ethel M., GS-13; AFLCMC/HBD – Hanscom AFB
Poblete, Briann, GS-13; AFIMSC/RMFAO
– JB San Antonio-Randolph
Portera, Vickie, GS-12; 448 SCMW/FMR – Robins AFB
Purifoy, Damon M., GS-13; AFLCMC/HBGF – Robins AFB
Robinson, Gloria G., GS-12; AFLCMC/EBHM – Hill AFB
Saenz, Felix, GS-12; AFIMSC/RMFAI
– JB San Antonio-Randolph
Savage, Dustin S., GS-12; AFLCMC/EBHM – Hill AFB

AFMC cont.

Schlueter, Cassie, GS-12; 448 SCMW/FMR – Tinker AFB
Shurma, (Soleita) Lee, GS-12; 635 SCOW/FM – Scott AFB
Smith, Jaimie, GS-12; AFSC/FZ-R/FZC-R – Robins AFB
Smith, Patrick, TSgt; 72 CPTS/FMAO – Tinker AFB
Thompson, Mark A., SMSgt; 78th CPTS/FMD – Robins AFB
Underwood, Christopher, GS-14; AFIMSC/RMFAI
– JB San Antonio-Randolph
Valentine, Shawn M., GS-13; AFLCMC/LCMC/FZC
– Wright-Patterson AFB
Walker, Chelsea S., GS-12; AFLCMC/EBSN – Eglin AFB
Ward, Coretta, GS-13; 96 TW/FMP – Eglin AFB
Wildung, John R., GS-14; AFLCMC/WWJF – Arlington, VA
Williams, Brenda, GS-12; 72 CPTS/FMAS – Tinker AFB

AFRC

None

AFSAT

Zurita, Manuel, GS-12; AFSAT/FMP – JB San Antonio-Randolph

AFSOC

Clay, Robert, Lt Col; 27 SOCPTS/CC – Cannon AFB
Schmidt, Jodi, MSgt; 27 SOCPTS/FMF – Cannon AFB

AFTC

None

AMC

Chapman, Sheila G., TSgt; 6 CPTS/FMF – MacDill AFB
Gary, Thomas R. III, SMSgt; 92 CPTS/FMD – Fairchild AFB
Hudgeons, John B., TSgt; 22 CPTS/FMA – McConnell AFB
Jankowski, Richard M., TSgt; 62 CPTS/FMF – McChord Field
Johnson, Katrina K., TSgt; 6 CPTS/FMF – MacDill AFB
Kosino, Brandi “Renea”, SMSgt; 43 CPTF/FMD – Pope Field

PACAF

Fitzgerald, John “Ryan”, Maj; PACAF/FME – Hickam AFB
Newcome, Alexander, Capt; PACAF/FMAOO – Hickam AFB

SAF/FM

Anderson, Ryan, Maj; AFCAA/FMCA – JB Andrews
Bagensie, Marianthe, GS-13; SAF/FM/FMBO – Pentagon
Baugh, Karen, GS-14; SAF/FM/FMBO – Pentagon
Burg, Shelia, GS-13; SAF/FM/FMBO – Pentagon
Burke, Robert, GS-14; AFAFO/SAF/FMFC – JB Andrews
Carroll, Chris, Lt Col; SAF/FM/FMBO – Pentagon
Coleman, Jason, Maj; SAF/FM/FMBO – Pentagon
Copeland, Alan, Lt Col; SAF/FM/FMBO – Pentagon
Garvin, George, GS-14; SAF/FMFAS – JB Andrews
Holt, Nancy, GS-14; SAF/FMFAR – JB Andrews
Humphrey, Craig, GS-14; SAF/FM/FMB P&FC – Pentagon
Lessord, Jeffrey, Maj; SAF/FM/FMBO – Pentagon
Robinson, Tomicka, GS-13; SAF/FMFAR – JB Andrews
Smith, Detavious, GS-13; SAF/FM/FMBO – Pentagon
Williams, Jason, Lt Col; SAF/FM/FMBO – Pentagon

USAFE

None

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RETIREMENTS

AFMC

Lengyel, James W. AS A GS-15; OO-ALC/FM – Hill AFB

Perry, Sandra AS A NH-04; 412 TW/FM – Edwards AFB

SAF/FM

Connair, Stephen AS A GS-15; SAF/FMC/FMCC – Pentagon

Monson, Michael AS A Col; SAF/FM/FMBP – Pentagon

Shea, Charles AS A Col; SAF/FMCC – Pentagon

ACC

Borrego, Jr., Rodolfo, SMSgt; 25 AF/FM

– JB San Antonio-Lackland

Johnson, David, GS-14; HQ ACC/FM/FMA – JB Langley-Eustis

Maturano, Misty L., TSgt; 25 AF/FMP

– JB San Antonio-Lackland

AETC

None

AFDW

None

AFGSC

Osborne, Joseph, TSgt; 341 CPTS/FMF – Malmstrom AFB

AFMC

Burke, Grace, GS-13; AFLCMC/HBB – Hanscom AFB

Burke, Janice L., GS-14; AFLCMC/FZCX

– Wright-Patterson AFB

Forshey, Jr., William J., GS-13; AFLCMC/HI – Gunter AFB

Garcia, Nancy L., GS-12; AFSC Hill OL/FZRD – Hill AFB

Krambule, Barbara, GS-12; AFLCMC/HBZF – Hill AFB

Laplante, Sandy, GS-14; AFLCMC/HBS – Hanscom AFB

Luongo, Richard, GS-13; AFLCMC/HBA – Hanscom AFB

McClure, Bonnie, GS-12; 96 TW/FMA – Eglin AFB

Polzin, Robert, GS-12; AFLCMC/HBGF – Hanscom AFB

Ross, Jeffrey, GS-13; AEDC/FMA – Arnold AFB

Spicer, Jr., Frederick, GS-13; AFLCMC/HBS – Hanscom AFB

Uhlendorff, William E., GS-13; HQ AFMC/FMI

– Wright-Patterson AFB

Wal, Patricia A., GS-12; AFLCMC/EBAF – Eglin AFB

Weber, Leigh A., GS-13; AFSC/FMP – Tinker AFB

Williams, James, GS-12; AFLCMC/HBQ – Peterson AFB

AFRC

None

AFSAT

Davic, Velma, GS-12; AFSAT/FMB

– JB San Antonio-Randolph

AFSOC

Harris, Aljuanda, TSgt; 1 SOCPTS/FMQ – Hurlburt Field AFB

Holland, Bruce, GS-12; AFSOC/FMAO – Hurlburt Field AFB

Huprich, Jess, TSgt; 27 SOCPTS/FMF – Cannon AFB

Soto, Arnold, MSgt; AFSOC/FMAS – Hurlburt Field AFB

AFTC

None

AMC

Morrow, Andrew J., MSgt; 22 CPTS/FMA – McConnell AFB

Pace, Jason L., MSgt; 92 CPTS/FMA – Fairchild AFB

Rife, David J., MSgt; 436 CPTS/UDM – Dover AFB

PACAF

Brown, Denise, MSgt; PACAF/FMIA – Hickam AFB

Griffin, Holly, MSgt; PACAF/FMAIO – Hickam AFB

McEachern, George, MSgt; PACAF/FMAIO – Hickam AFB

Musser, Dan, MSgt; PACAF/FMAIO – Hickam AFB

Smith, Joeseeph, MSgt; PACAF/FMIA – Hickam AFB

SAF/FM

Brooks, Darryl, GS-13; AFAFO/SAF/FMFC – Denver

Heil, Patricia, GS-14; SAF/FM/FMBI – Pentagon

Martin, William, Lt Col; AFCAA/FMCI – JB Andrews

Raynor, James, GS-13; AFAFO/SAF/FMFC – Denver

USAFE

None



A I R F O R C E



C O M P T R O L L E R