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**SPOTLIGHT:**  
**319<sup>TH</sup> COMPTROLLER SQUADRON –**  
**2015 FM ORGANIZATION OF THE YEAR!**

by 1st Lt Christopher Elworth, AMC

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The 319th Comptroller Squadron (319 CPTS), Grand Forks AFB, North Dakota, is home to the “Warriors of the North” who fly Global Hawks in support of Combatant Command (COCOM) requirements ... and is the recipient of the Air Force’s 2015 Comptroller and Financial Management Organization of the Year award!

The 319 CPTS is a comptroller unit of 30 military and civilian personnel who provide reliable financial service to 3,400 active duty, civilian, and retired customers and value-added decision support to the wing leadership. The 319 CPTS, commanded by Maj Samuel S. Jun, continuously supports



319th Comptroller Squadron enjoying the beautiful April weather

the wing’s four lines of effort: 1) Execute the Mission; 2) Lead/Develop/Care for Airmen & Families; 3) Improve the Unit; and 4) Manage Resources, as well as the five guiding principles: Faith, Family, Friends, Future, and Freedom. As a result of their tremendous effort, the 319 CPTS is also the recipient of the 2015 Air Mobility Command’s (AMC) Comptroller Organization of the Year award and 2015 AMC Financial Management Flight of the Year award.

The 319th Air Base Wing is one of the two Air Force wings with High-Frequency Global Communications System nodes that provide 24/7 time-sensitive C2, emergency action messages, and distress calls which directly supports the president of the United States, cabinet members, DoD agencies, and US aircraft and ships.

In 2015, Grand Forks Air Force Base (GFAFB) signed a 50-year enhanced use lease, enabling the new Grand Sky Unmanned Aircraft System (UAS) Air Park, a 217-acre project to foster research and development of UAS. It is estimated to create more than 3,000 jobs in the region and to collect more than \$40 million over the course of the lease. This is in addition to the \$252 million economic impact that GFAFB already brings to the Grand Forks local area. ➤

# SPOTLIGHT: 319<sup>TH</sup> COMPTROLLER SQUADRON – 2015 FM ORGANIZATION OF THE YEAR! (cont.)



1st Lt Christopher Elworth, SrA Richard Hopkins, SrA Jamal Walker, and AIC Steven Shelton hard at work on an FM training module

Not only does the 319 CPTS provide exceptional customer service to our Airmen and GFAFB leadership, but the squadron also provides unparalleled accounting advice to the base non-appropriated funds (NAF) activities as well.

In 2014, the on-base club was on the Financial Indicator Program (FIP) with a net loss of \$32 thousand. The 319 CPTS supplied the wing leadership with an internal control review of payroll, cash controls, and inventory. The overall reason for the loss was excessive programming that did not pay for itself with the limited population at GFAFB. Also, the on-base golf course was in jeopardy of shutting down. The goal was for it to break-even and “Operation Golf More” was born. The NAF analyst built and sent out a survey to the base population with 241 responses received. During that time, a policy clarification to bring back the over-hire positions for the golf course was in the progress. The internal control

reviews were completed on the golf course during that time, as well as monthly breakouts.

The 319 CPTS partnered with the 319 FSS to vigorously bring the on-base club and golf course back to normal operation. As a result of the team’s tremendous efforts, not only the club came off the FIP, but it started generating a profit and the golf course continued operation in 2015.

Dedicated to providing world-class analysis, the 319 CPTS manages a \$54.6 million budget of AMC and Air Force Installation and Mission Support Center (AFIMSC) appropriations, as well as provides accounting liaison support to all tenant units, including the 69th Operations Group (ACC Unit) and the Customs and Border Patrol (Department of Homeland Security). Together, the 319 CPTS and the units provide a range of support including defending our northern border, enabling over 140 Unit Type Code (UTC) deployments, and offering 15,000 hours of Global Hawk support for 5 different geographical COCOMs.

The 319 CPTS could not have earned this honor without the men and women of our unit. The 319 CPTS hosts the best experts in the Air Force FM community, such as Ms. Linda Vanderhoff, Mr. Brad Schmitt, and Mr. Brian Hazle. These three exceptional team members together possess 91 years of Air Force FM experience. Their positive attitude and willingness to take the time to train our new Airmen by sharing their breadth of knowledge are great assets to our team. Also, we could not have achieved mission success without our two exceptional flight chiefs, MSgt Michael Groesbeck, who is now a DEAMS expert in PACAF, and TSgt Douglas Wolf, who is now in charge of 319 CPTS/FMF. Together, we take care of and lead our Airmen ... where the rubber meets the road.

The members of the 319 CPTS will continue to strive to accomplish our mission: **“To take care of One Grand Forks AFB’s money and our Airmens’ money ... and deliver reliable financial service and value-added decision support always!”**

And we will continue to demonstrate our vision: **“Consistent ... Professional... Trustworthy... Service ... for the People and Missions of One Grand Forks AFB!”**

By achieving our mission and vision, we will continue to serve as an **Ultimate Force Multiplier (FM)! **

## About the Author

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# The Air Force Life Cycle Management Center Turns Four!

by Col David L. Peeler, Jr., AFLCMC



Happy Birthday to the Air Force Life Cycle Management Center (AFLCMC), which turns four years old in July! Its antecedent centers were deactivated in June 2012, followed by the activation of the AFLCMC on 9 July 2012. The center stopped crawling years ago and mastered being a toddler – getting into stuff and learning how to operate in the world. Consolidation of three former product centers with associated acquisitions systems divisions at the depots created a huge organization. The AFLCMC is home to over 26,000 personnel, operating in more than 60 locations. They are responsible for \$205 billion in active year funds and execute 4,600 programs valued in excess of \$1 trillion. One challenge to developing a strolling pace is the uniqueness of AFLCMC. With a structure more akin to a Fortune 500 firm than an Air Force organization, bureaucratic conventions stymie simple management functions, but as AFLCMC begins to walk with a confident stride, it continues to perfect methods, adopt practices, and advocate efficiencies.



The FM portion of the AFLCMC is composed of over 2,000 financial management personnel distributed across 16 geographic locations, 2 comptroller squadrons, and more than 100 divisions throughout 10 program executive offices (PEOs). They are responsible for estimating and executing warfighter command requirements exceeding \$1 trillion dollars, with \$205 billion in active year funds under management for 7 commands, 2 combatant commands, Headquarters Air Force, and the Office of the Secretary of Defense. To do this, they interact daily with 11 different comptroller squadrons belonging to 4 Air Force commands. The AFLCMC executes one-third of the Air Force budget, a complex \$1 billion civilian pay program, with significant reimbursement aspects, and manages \$97 billion in prior year accounts. In the foreign military sales arena, the center has 2,712 active cases with 105 countries, comprising 18,268 active funding lines containing \$147 billion.

AFLCMC FMers work on a vast array of investment, procurement, and sustainment programs, with complex financial arrangements connected to numerous contractual provisions, terms, and conditions. The AFLCMC's scope of work has FMers managing budgets, creating forecasts, estimating costs, and doing associated analyses for U.S. programs and foreign sales. The U.S. work spans MAJCOMS and COCOMS, with focus on customer/warfighter priorities. Upon creation, AFLCMC subsumed the depot acquisition support divisions, securing accountability for fielded systems' product support activities. Center FMers perform tasks supporting both the Space and Nuclear PEOs, so work in AFLCMC spans the entirety of the weapon systems acquisition portfolios. For FMers, this includes – but certainly isn't limited to – rough order of magnitude and detailed cost estimates, pricing program technical baselines, service cost positions, requirements justification, POM support, non-advocate costs analyses (NACAs), systems ConOps development, budget analysis/tracking, multi-appropriation/multi-year financial analysis, and business case analyses. The breadth of AFLCMC allows FMers to touch the spectrum of weapon systems' full life cycles – conception to crypt.

While the center is still young and maturing, we have fully embraced total life cycle management responsibilities. The warfighter commands understand AFLCMC has conception-to-crypt responsibility for weapon systems, including product support/weapon system sustainment activities, and they are counting on AFLCMC to deliver critical capabilities to the fight – in air, space, and cyberspace. Yes, we do have some minimal space obligations, as AFLCMC has PEOs housing space programs that report to the Space PEO – Space and Missile Systems Center (SMC). These organize, train, and equip responsibilities, as well as liaison functions with other non-space activities, reside with AFLCMC. Ultimately, each of the Air Force's non-space weapons systems now have one support structure for program execution oversight from inception to disposal. ➤

# The Air Force Life Cycle Management Center Turns Four! (cont.)



The mission of the AFLCMC is to provide the warfighter's edge by acquiring and supporting war-winning aircraft, engines, munitions, electronics, and cyber weapon systems and sub-systems. The acquire portion of the AFLCMC mission addresses the acquisition of new systems and modifications to existing systems. The support aspect speaks to product support for systems in development and those already fielded, as well as mission, installation, and workforce support. Driven by innovation and a deep commitment to excellence, the center undergirds our nation's strategic objectives by delivering dominant warfighter products that project global airpower.



As the AFLCMC continues to mature, it must strive to cultivate improvements, becoming more efficient, flexible, and agile to overcome current and future uncertainties. Leveraging the experiences and practices of our progenitor centers – Air Armament Center, Aeronautical Systems Center, Electronic Systems Center, Air Force Security Assistance Center (AFSAC), and acquisition aspects of the Air Logistics Centers – history and background sped our emergence from infancy. To ease the chronic shortfall of personnel within AFLCMC, the center has capitalized on the merger of these predecessor organizations by incorporating best practices, standardizing organize, train, equip procedures, and employing other select processes. These moves have helped AFLCMC develop administrative tactics, techniques, and procedures to streamline tasks, create significant efficiencies, and realign structures for efficiencies that drive effectiveness.

A couple of examples include governance and organizational structure. Establishing an overarching AFLCMC governance structure addressed the various meetings/boards/teams/etc. by placing them under the auspices of one hierarchy, with several working group feeders. The AFLCMC has one governance board. Previous stand-alone boards like facilities utilization, financial management, and human resources – to name a few – now feed the governance board. Accompanying this collection of requirements was a devolution of decision-making authority. The functionals on the AFLCMC staff became the decision authority for those aspects that didn't require senior leader visibility or approval. Thus, meetings were eliminated, staffing time reduced, decision value increased, and senior leader time freed for major items of importance. Also part of the governance structure, the center developed a formal competency management tool, a method for analyzing gaps between personnel skills vis-à-vis job requirements, and codified a center human capital management plan, with functional annexes. These accomplishments are part of a continuous evolution of the center, taking necessary steps to mitigate current and future challenges. Further, this formalized governance structure standardizes aspects of human resource management across the center, ensuring support and emphasizing communication at all levels.

Most recent is the decision to flatten the unit manning document (UMD) structure. In the works for more than eighteen months, this summer the AFLCMC is shedding the fourth and fifth levels of the UMD for a modern organizational structure, befitting AFLCMC's modern business environment span of control and operating complexity. Stop! Refocus ... this is just an AFLCMC UMD change; not applicable for those readers not aligned to AFLCMC. UMD changes are hard and take time to implement, but this one significantly improves AFLCMC agility and has the benefit of significantly reducing Air Force Personnel Center workload. For AFLCMC, the UMD will stop at the three-digit organization, and thus provide flexibility to quickly move personnel between programs within a directorate, much like a commercial firm. This change has little impact on FM reporting and evaluations, as most AFLCMC FMers already report functionally up their FM chain to their respective organizational senior functional, each of whom is rated by their PEO. Likewise, for most other functionals within AFLCMC, this change has minimal impact vis-à-vis the current construct. Moreover, and the initial driver of this change, raising the UMD to the three-letter level eliminates approximately 90 percent of our requests for personnel actions, associated ➤

# The Air Force Life Cycle Management Center Turns Four! (cont.)



paperwork, and serves to keep our UMD appreciably more accurate. The latter point helping us avoid HQ and HHQ decisions informed by errant UMD data.

As the AFLCMC continues to mature, the wisdom for informed innovation accelerates and agility thrives in a flattened organization, freed of administrative burden in an environment provided with standard, but flexible processes.

Leveraging these advantages, the center will advance the concept and execution of life cycle management for Air Force and allied operators. As the center grows toward adolescence, it pairs all the modern advantages at its disposal with its historical lineages to continue **“Providing the Warfighter’s Edge.”** 



## ABOUT THE AUTHOR

*Col David L. Peeler, Jr. is Deputy Director, Financial Management & Comptroller for the Air Force Life Cycle Management Center. He is a certified cost estimator/analyst, holds a Level 3 DoD FM Certification, and is a certified acquisition professional in both financial and program management.*

## Share Your “Fabric of FM” Story!

How did you come to FM? Where did you grow up? What decisions did you make that led you to become a thread in the “Fabric of FM”? Our backgrounds and experiences shape us and allow each one of us to bring a unique perspective to achieving our mission. There is so much we can learn from each other, so now is your chance to tell your story and help all of us broaden our view of the FM community.

Each month, we will feature an FMer’s story as part of “The Fabric of FM,” an ongoing series of articles. If you would like to share how you came to FM, please submit a ~500- or ~900-word article to Ms. Catherine Alexandrow at [catherine.n.alexandrow.ctr@mail.mil](mailto:catherine.n.alexandrow.ctr@mail.mil).



# Get In Where You Fit In

by Col Regina Goff and Lt Col Douglas Pierce, PACAF



**We operate in a dynamic world.** As financial managers, we must adapt to this ever-changing environment because failure to do so will result in organizational irrelevance. Whether you are at the Wing, the MAJCOM/COCOM/Joint Staff, or the Air Staff, it is incumbent upon you to ensure you have a seat at the table to provide sound decision support and help shape the desired outcome. On those occasions where key stakeholders fail to invite FM, it is imperative to insert yourself. **Bottom line, as Maj Gen Jim Martin stated, “Be relevant.”**

As the Air Component to United States Pacific Command (PACOM), Headquarters Pacific Air Forces (PACAF) recently restructured the staff’s battle-rhythm to mirror PACOM’s and become more operationally focused. One of the changes included the establishment of various boards, bureaus, cells, centers, and working groups (B2C2WG). Cross-functional in their membership, B2C2WGs facilitate staff planning and support the commander’s decision cycle.

While this was uncharted territory for the staff and sounded like alphabet soup, to guarantee equity in the game, PACAF/FM engaged with every B2C2WG point of contact and ensured FM membership, where applicable. In essence, we had to “get in where we fit in.”

Determining where we fit in was a trial-and-error experience. While ready to provide decision support to the Joint Targeting Coordination Board, as well as the Joint Collection Working Group, the Operations Directorate and the Intelligence Directorate did not think “Call of Duty” and “Halo” experience was required at the time to develop targeting guidance and priorities and to recommend tasks for intelligence collection assets; still waiting for the call, if needed... As you can see, while FM membership is not required for every B2C2WG, our presence in the applicable B2C2WGs paid dividends for the command. A few examples include the Exercise and Engagement Working Group (EEWG), the Future Operations Working Group (FOWG), and the Combat Support Synch Working Group (CSSWG).

The EEWG synchronizes PACAF exercises and engagements in order to maximize readiness, training, and engagement objectives driven by PACOM’s and PACAF’s strategic priorities. FM’s active involvement helps PACAF/A3 scope participation levels to meet capacity and resource limits. Based on developed exercise/engagement priorities, we build an exercise and engagement execution plan submission that supports the Theater Joint Force Air Component Commander (TJFACC) exercise and engagement plan and schedule. We are currently finishing the FY17 schedule and beginning to work on the FY18 strategy.

The FOWG coordinates efforts between the Air Operations Center and the Current Operations Division. While this may sound like a forum to present Air Tasking Order recommendations, this body discusses upcoming operations, activities, and actions (OAA), identifies potential issues with asset support, addresses mitigation options, and synchronizes the staffs on planning efforts. One recent discussion centered on current and future base runway closures impacting operations in FY16 and FY17. Based on our involvement, we are able to ensure we have a plan that is resourced to ensure continuity of operations while our runways are being fixed. Also, we are able to identify these requirements in the execution plan and be proactive, instead of reactive, scrambling to find available funds during year of execution.

An example of how information from one working group feeds the actions of another working group is our CSSWG. The CSSWG ensures the essential capabilities and functions necessary to establish, operate, sustain, and close an airbase are taken into account. Recently, the Secretary of Defense and the Philippine Defense ➤



Secretary highlighted several initiatives aimed at enhancing bilateral relations between our two nations. An Air Contingent recently deployed to Clark AB to demonstrate our commitment to the enhanced bilateral relations, as well as to allies in the Indo-Asia-Pacific regions. While the FOWG was responsible for working the OAAs associated with the Air Contingent, the CSSWG ensured that the necessary combat support assets were in place to support deployed operations. Everything from maintenance support, fuel, billeting, security, communications, food, and water had to be taken into account. Standing up “bare-base” ops is not an everyday occurrence and we had to ensure the support tail was in place to guarantee mission success. By being involved from the beginning, we were able to provide sound decision support to properly resource this initiative to meet the needs of the combatant commander and TJFACC.

How does this relate to you? If you are at the wing, make sure you are involved in boards/working groups that have or could have financial implications. Some examples include the Facility Board/Working Group, NAF Council, Civilian Personnel Management Board/Group, Ops/Maintenance stand-ups, and other various forums where resources are discussed. At the MAJCOM and Air Staff levels, partner with your A1 to discuss work-year execution (both civilian personnel and man-days) and funding status, your A8 to help shape POM strategy/decisions, and your A3 and A5 to ensure fully resourced operational plans.

The concept of partnering with our teammates across the wings and staffs is nothing new. While it may feel comfortable to attend the same “routine” meetings, as financial managers we need to seek out new opportunities and new venues to engage and understand what resources are needed to meet the mission. As Gen Bill Creech once said, “If it ain’t broke, don’t fix it. True, but ... if you don’t know it’s broke, it don’t get fixed.” 

## About the Author

*Col Regina Goff is the Director of Financial Management and Comptroller at Pacific Air Forces. Lt Col Douglas Pierce is the Chief of the Financial Analysis Division at Pacific Air Forces.*

## Register Now for “Turning Towards Home” Virtual Conference!

Do you have questions about FY16 close-out? The end of the fiscal year is rapidly approaching, and the A4C Training Team is here to make sure you have all the latest news! Click on the link below to reserve your spot today for A4C’s one day “Turning Towards Home” Virtual Conference on 13 July to prepare for FY16 close-out.

REGISTER HERE: <http://go.usa.gov/chamG>

Any questions? Email the A4C Training Team at [usaf.pentagon.af-a4.mbx.a4c-training@mail.mil](mailto:usaf.pentagon.af-a4.mbx.a4c-training@mail.mil) or check out their sites below:

Website: <http://go.usa.gov/3JFhP>

MilBook: <https://www.milsuite.mil/book/groups/afa7c-resources-training>

Youtube: [https://www.youtube.com/playlist?list=PL\\_Lt8vbVLfk9b6nbOpqjK5mizKkCKu4Lp](https://www.youtube.com/playlist?list=PL_Lt8vbVLfk9b6nbOpqjK5mizKkCKu4Lp)



# Developing FM Leaders for the 21st Century

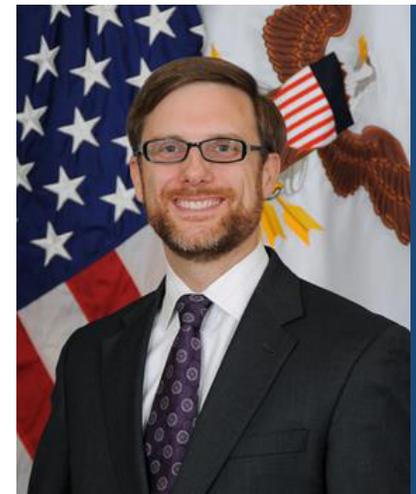
by Ms. Johanna Ogden, SAF/FME



On 13 June 2016, Dr. Jamie Morin, Director of Cost Assessment and Program Evaluation for the Department of Defense, spoke at the Developing Financial Management Leaders for the 21st Century (DFML21) forum. As a former Assistant Secretary of the Air Force for Financial Management and Comptroller, Dr. Morin provided his thoughts on professional development for financial management professionals, with a few years of retrospection.



His talk focused primarily on fielding questions from the audience. He challenged the audience to reflect on the Department's priorities, specifically as they relate to professional development, and to ask whether the current learning environment will provide the tools and skills needed for successful comptrollership in 5 to 10 years. Following are some of the questions asked which prompted follow-up discussion and critical thinking:



- 1) With resources being centralized, the role of the comptroller has become mostly decision support rather than accounting. What are your thoughts on how to help an FM comptroller figure out how to get a seat at the table?
- 2) Going from tactical financial support at the base level and strategic financial support at the headquarters centralized level, do you think that we have created an environment where we could skip echelons and remove support at the MAJCOMs?
- 3) How do we get the message to Congress that headquarters both produces and provides oversight to the Air Force financial management community and so nondiscriminatory budget cuts undermine the Air Force's ability to be effective stewards of taxpayer dollars?
- 4) In a recent briefing by General Brown during this year's Professional Development Institute (PDI), he advised that the career field should focus on gaining experiential breadth versus depth. He would like civilians and officers to start broadening sooner, what are your thoughts on that?
- 5) With the abundance of information, and the complexity of processes and systems that we deal with on a regular basis, how have you as a senior leader looked at managing time – from the efficiency of getting answers to a boss to the turn-around for taskers, how do you prioritize your time?
- 6) With three certifications for our career field (DAWIA, CDFM and the DoD FM Certification Program) there seems to be a bit of overlap between them. Are they really necessary?
- 7) It seems that acquisition has a lot of control on business operations, sometimes restricting the FM's ability to move forward with a purchase. Could you comment on that?
- 8) What do you look for in a deputy? How can a deputy best serve their bosses? Technical knowledge, leadership, experience? What is it that you value most in a deputy?

For answer to these questions, and more discussion with Dr. Jamie Morin, view the recorded session on the SAF/FM Leadership site, <https://cs3.eis.af.mil/sites/26786/FMLead>. 

## ABOUT THE AUTHOR

*Ms. Johanna Ogden is a Booz Allen Hamilton consultant supporting SAF/FME.*

# Enhanced Defense Financial Management Training: Exceeding Standards

by 1st Lt Justin Smith, AFGSC



**We all experience the curriculum from tech school and formal training put into action each day at work because ... well ... that's where the basis for our training comes from!**

There is training that is required of us per Unit Task Code (UTC) or upgrade training and career progression, but there are also training opportunities such as Enhanced Defense Financial Management Training (EDFMT) that are “highly encouraged,” and rightfully so. Having just completed the EDFMT course this past month, not only did I gain more knowledge about our career field, I also gained a better perspective of the impact Air Force financial

management has on the Department of Defense (DoD) as a whole. We've all heard the sayings, “No money, no mission” or “No buck, no boom,” and know these to be true. Financial management may never be the main topic of a base highlight video, but the impact of our mission is apparent in more ways than one. Rather than being just the tip of the spear, FM is one of the few career fields that impacts the entire Air Force spear.

A civilian co-worker shared something quite simple, yet very impactful, with me upon our completion of EDFMT. After the class, he went on to complete and pass all three modules the following week. Others in the class never signed up to take one module test, let alone all of them. When I asked him why, he answered me with a question of his own, “What does completing all required trainings really mean?” After a while, he gave me the answer, “You've met the standard.” He was exactly right. Checking the required blocks along my career would only add up to meeting the standard. Being as competitive as I am, that quickly caught my attention. One thing that automatically changed was my view of the week-long EDFMT course as an opportunity to go above and beyond what was being asked. I look at it now as an opportunity to grow at a very early point in my career and a necessary piece to expand my scope within FM by becoming a Certified Defense Financial Manager (CDFM).

By only completing what is required in any career field, you will earn a “meets” every time. Our goal should be to break through to the next level to exceed standards by cultivating a positive mindset towards training. Just like in sports, the player who works the hardest and treats every practice as an opportunity to get better will almost always perform better when the bright lights are on ... same can be said of FM. The financial analyst who experiences multiple scenarios in a training environment will be less likely to stress a short suspense or last-minute execution during close-out. Instead of stressing, they'll lean on the training they went above and beyond to complete. Remember, when it comes to training opportunities, it's ok to be a little greedy and take all you can! 

## About the Author

*1st Lt Justin Smith serves as the Deputy Commander, FMA at F.E. Warren AFB, WY. He is from Conroe, TX and graduated from the United States Air Force Academy in 2013 where he majored in management.*

# FM Incoming



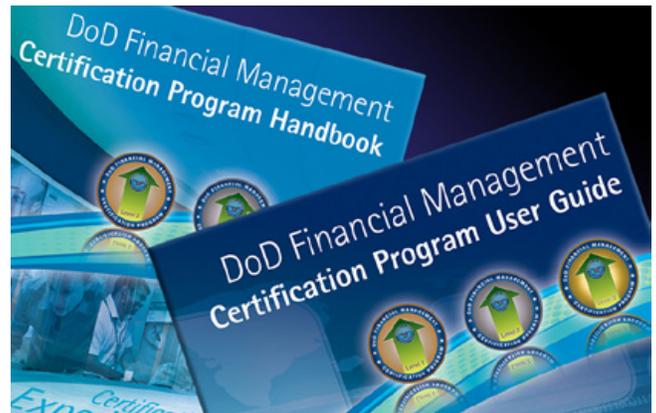
## New and Revised FM Certification Resources Now Available!

The DoD FM Certification Team is thrilled to release the comprehensive User Guide, which is your one-stop shop to getting FM certified. It provides step-by-step instructions on every user action in the FM LMS, as well as how to use new tools like the Interactive Learning History Worksheet and the Academic Course Search tool.

Download a copy from FM Online at <http://go.usa.gov/373F4> and keep for your reference as you make your way through the FM Certification Program.

In addition to the User Guide, the FM Certification Team has revised the FM Certification Program Handbook in accordance with policy updates, with new information about new online tools, how to read your Scorecard Report, and how to get new users started in the program. Download a copy from <http://go.usa.gov/3u8Mm> today!

## DoDFM CERTIFICATION



## Announcing the July 2016 DEAMS Webinar Schedule!

Please sign up through FM DLC under the Webinars tab for the following classes:

- 07 July – DEAMS JV/1081 Training
- 13 July – DEAMS Intro Course
- 14 July – DEAMS GPC/4009...
- 19 July – DEAMS Reporting Pt 3: Frequently Used Reports
- 20 July – DEAMS PBU
- 21 July – DEAMS Travel Course
- 26 July – DEAMS Funds Loading
- 27 July – DEAMS Reporting Pt 1: SoF and General Ledger

All classes are via DCS are held from 1300-1500 hrs EST.

If you have any questions, or need assistance, please feel free to contact us at our org email box:

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